

## **MUNICIPAL BUDGET:**

### **Financial Performance**

Revenue by Major Source

Revenue by Minor Source

Operating Expenditure by Major Type

Operating Expenditure by Minor Type

Revenue by municipal vote classification

Expenditure by municipal vote classification

Revenue by Standard Classification

Expenditure by Standard Classification

### **Capital expenditure**

Capital Expenditure by Standard Classification

Capital Expenditure by Municipal Vote - Major

Capital Expenditure by Municipal Vote - Minor

Capital funding by source

### **IDP**

IDP Strategic Objective - Revenue

IDP Strategic Objective - Expenditure

IDP Strategic Objective - Capital Expenditure

### **Miscellaneous**

Cash flow trend

#REF!

Revenue collection rates

#REF!

#REF!

#REF!

Expenditure analysis (Employee costs)

Expenditure analysis (Remuneration)

Expenditure analysis (Repairs & Maintenance)

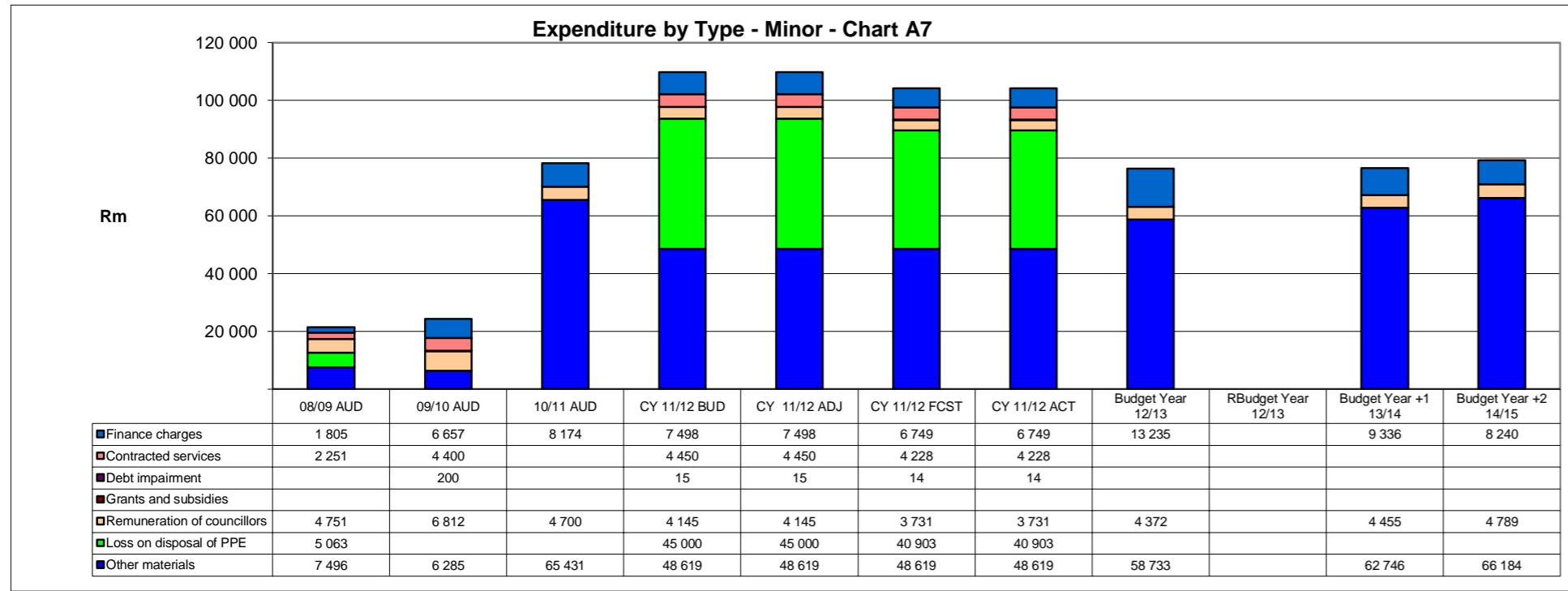
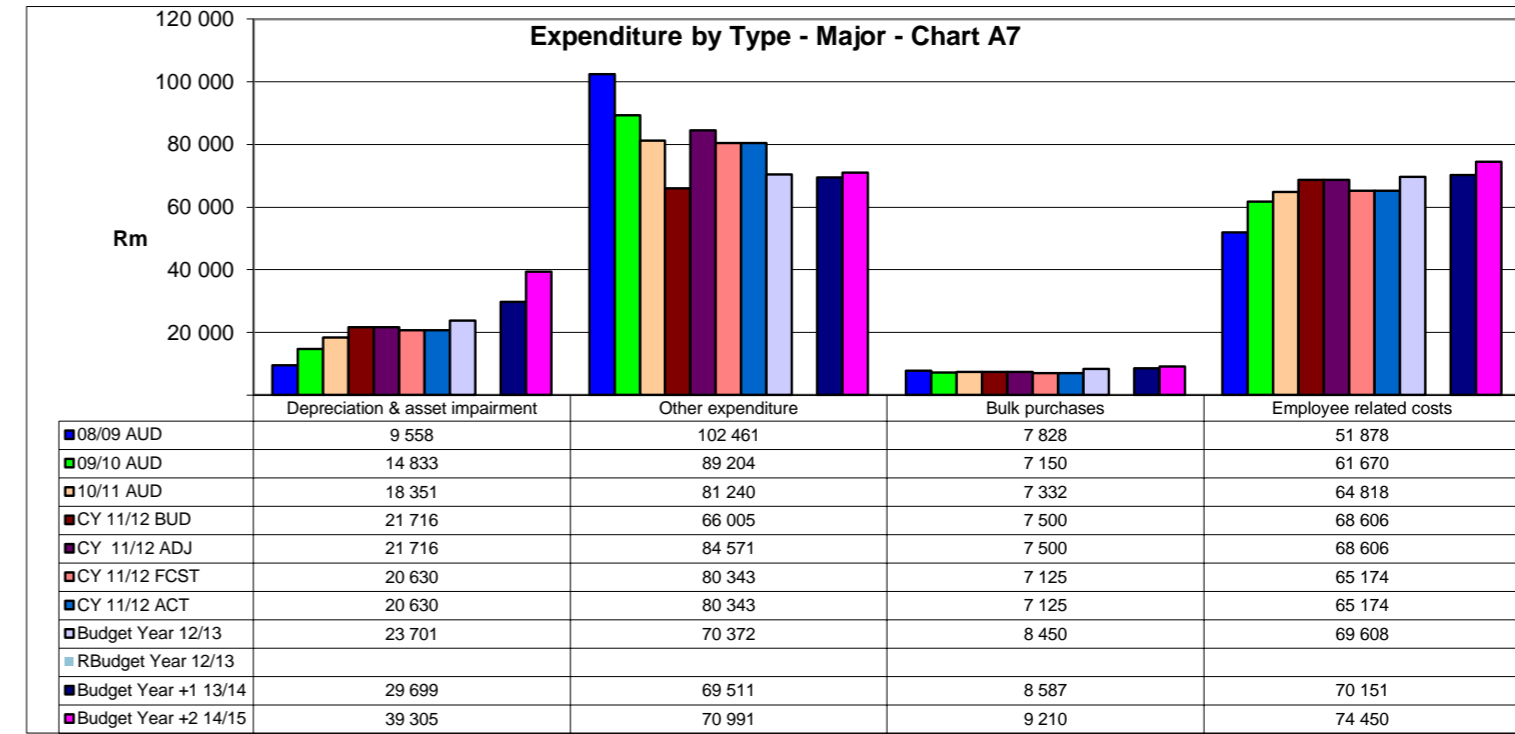
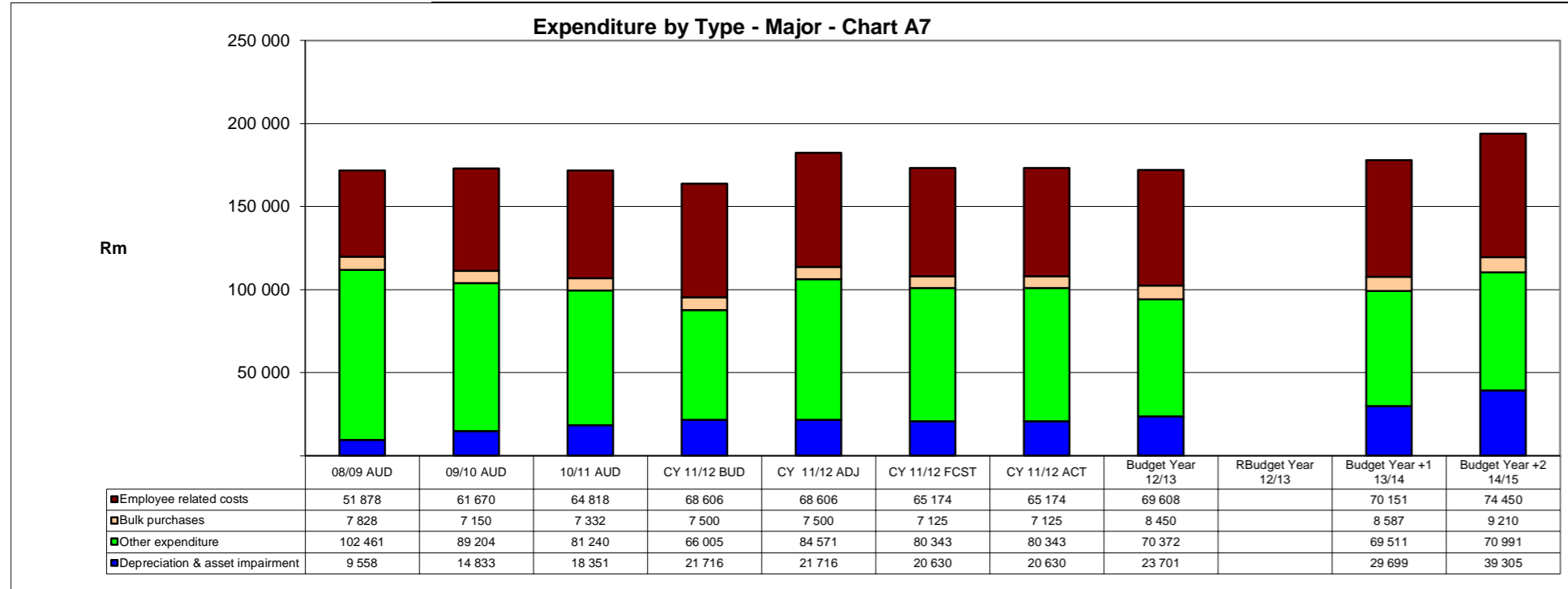
Expenditure analysis (Finance Charges)

Expenditure analysis (Depreciation)

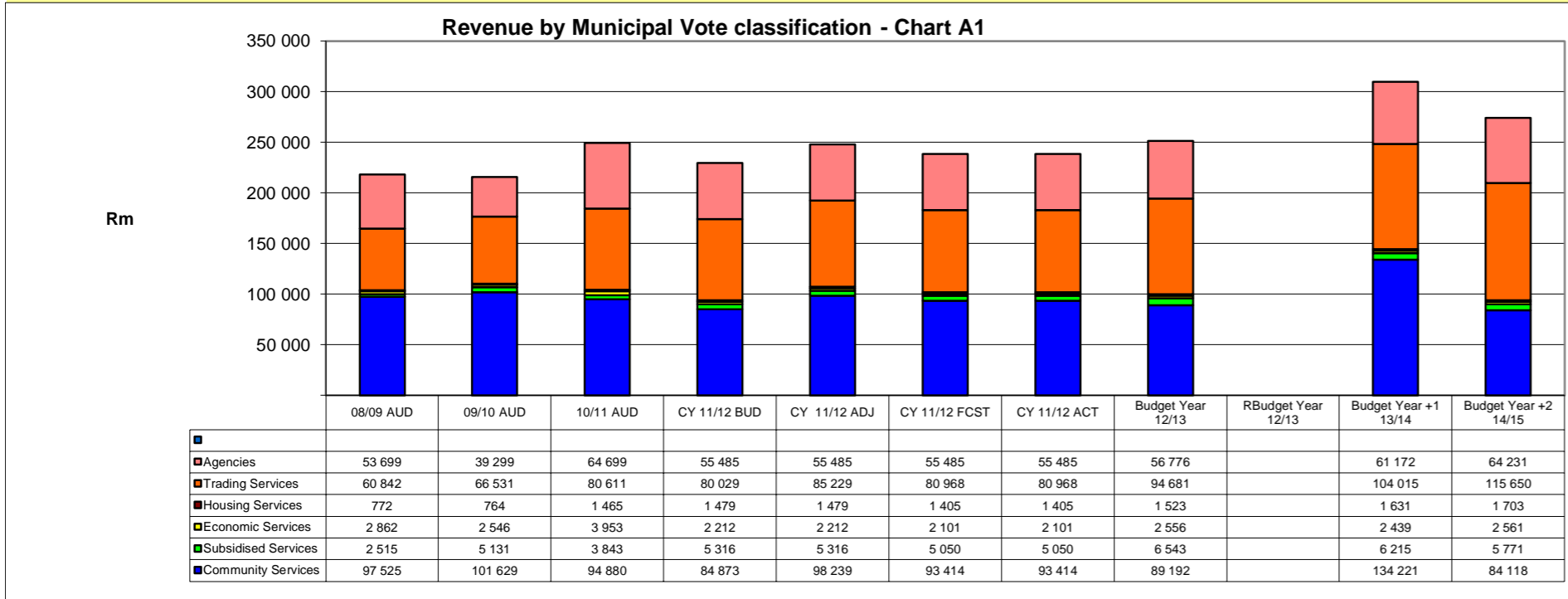


**Operating Expenditure by Major & Minor Type**

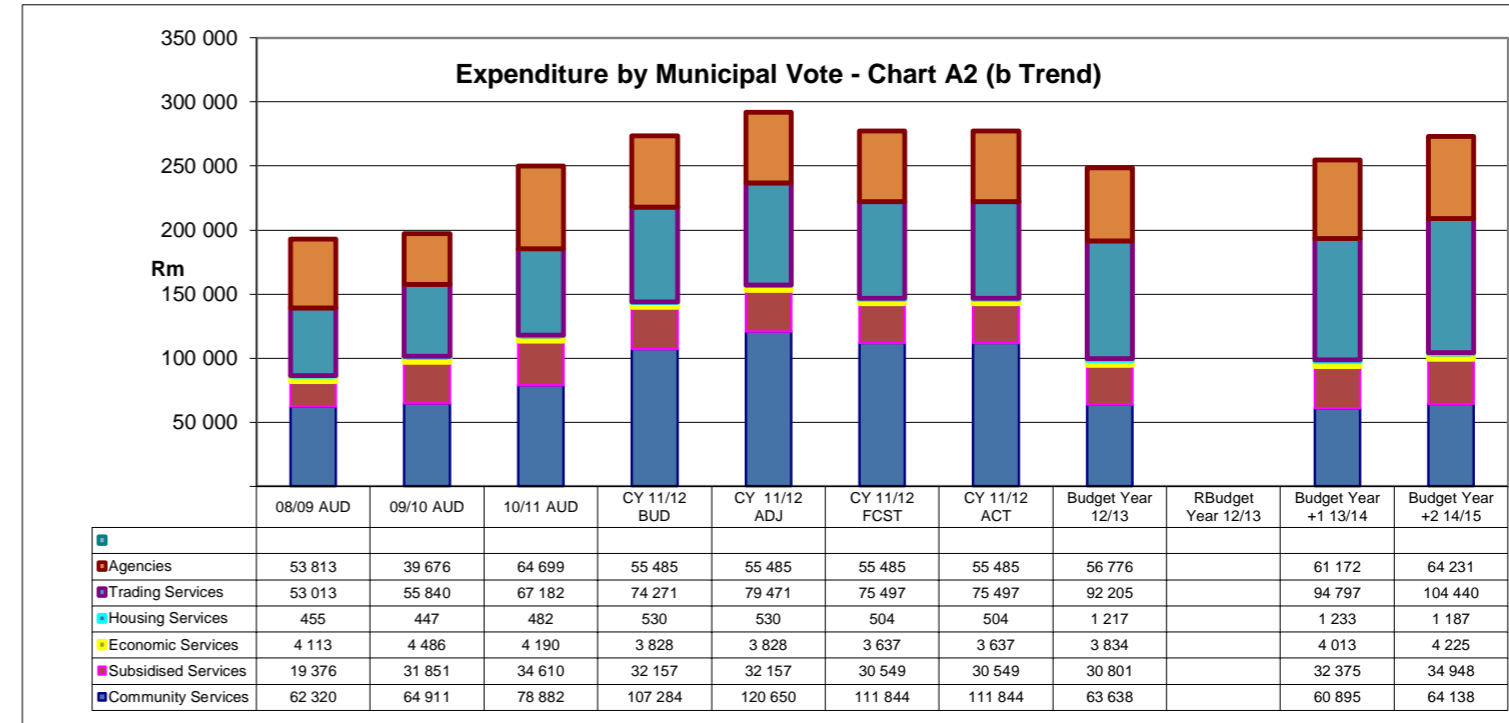
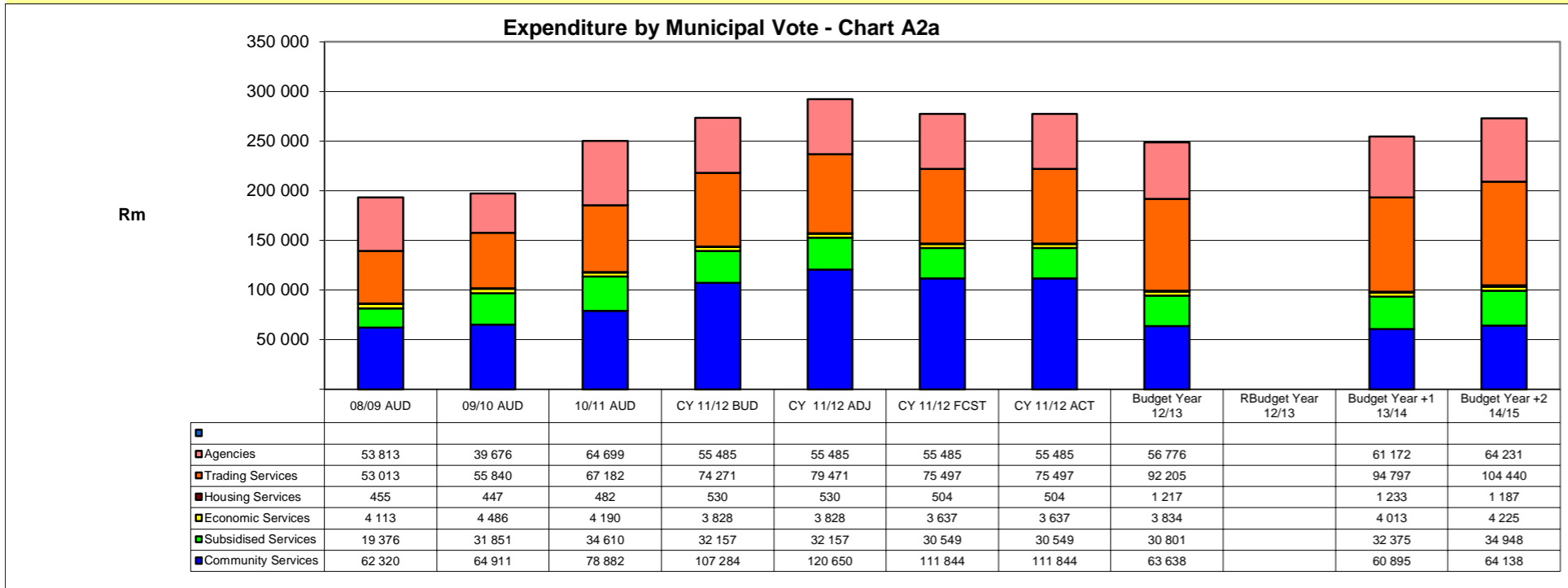
Other materials	7 496	6 285	65 431	48 619	48 619	48 619	48 619	58 733	62 746	66 184
Loss on disposal of PPE	5 063			45 000	45 000	40 903	40 903			
Remuneration of councillors	4 751	6 812	4 700	4 145	4 145	3 731	3 731	4 372	4 455	4 789
<b>Grants and subsidies</b>										
Debt impairment		200		15	15	14	14			
Contracted services	2 251	4 400		4 450	4 450	4 228	4 228			
Finance charges	1 805	6 657	8 174	7 498	7 498	6 749	6 749	13 235	9 336	8 240
Depreciation & asset impairment	9 558	14 833	18 351	21 716	21 716	20 630	20 630	23 701	29 699	39 305
Other expenditure	102 461	89 204	81 240	66 005	66 005	84 571	80 343	80 343	70 372	69 511
Bulk purchases	7 828	7 150	7 332	7 500	7 500	7 125	7 125	8 450	8 587	9 210
Employee related costs	51 878	61 670	64 818	68 606	68 606	65 174	65 174	69 608	70 151	74 450
<i>check</i>	<b>193 091</b>	<b>197 211</b>	<b>250 045</b>	<b>273 555</b>	<b>292 121</b>	<b>277 516</b>	<b>277 516</b>	<b>248 471</b>	<b>254 485</b>	<b>273 169</b>



Revenue by municipal vote classification	218 216	215 901	249 451	229 394	247 960	238 423	238 423	251 271	309 693	274 034
Community Services	97 525	101 629	94 880	84 873	98 239	93 414	93 414	89 192	134 221	84 118
Subsidised Services	2 515	5 131	3 843	5 316	5 316	5 050	5 050	6 543	6 215	5 771
Economic Services	2 862	2 546	3 953	2 212	2 212	2 101	2 101	2 556	2 439	2 561
Housing Services	772	764	1 465	1 479	1 479	1 405	1 405	1 523	1 631	1 703
Trading Services	60 842	66 531	80 611	80 029	85 229	80 968	80 968	94 681	104 015	115 650
Agencies	53 699	39 299	64 699	55 485	55 485	55 485	55 485	56 776	61 172	64 231



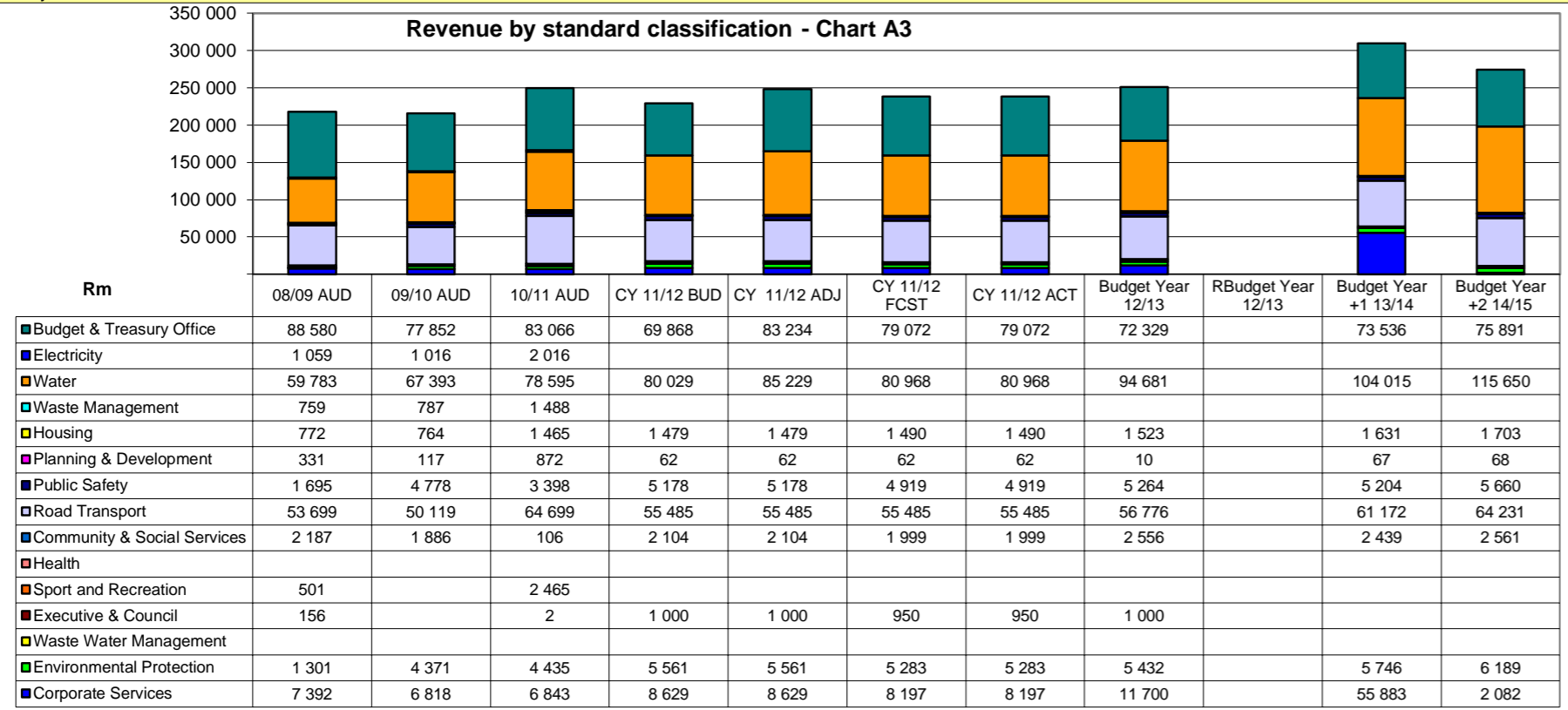
Expenditure by municipal vote classification	193 091	197 211	250 045	273 555	292 121	277 516	248 471	254 485	273 169	
Community Services	62 320	64 911	78 882	107 284	120 650	111 844	111 844	63 638	60 895	64 138
Subsidised Services	19 376	31 851	34 610	32 157	32 157	30 549	30 549	30 801	32 375	34 948
Economic Services	4 113	4 486	4 190	3 828	3 828	3 637	3 637	3 834	4 013	4 225
Housing Services	455	447	482	530	530	504	504	1 217	1 233	1 187
Trading Services	53 013	55 840	67 182	74 271	79 471	75 497	75 497	92 205	94 797	104 440
Agencies	53 813	39 676	64 699	55 485	55 485	55 485	55 485	56 776	61 172	64 231



**Revenue by Standard Classification**

Corporate Services	7 392	6 818	6 843	8 629	8 629	8 197	8 197	11 700	55 883	2 082
Environmental Protection	1 301	4 371	4 435	5 561	5 561	5 283	5 283	5 432	5 746	6 189
Waste Water Management										
Executive & Council	156		2	1 000	1 000	950	950	1 000		
Sport and Recreation	501		2 465							
Health										
Community & Social Services	2 187	1 886	106	2 104	2 104	1 999	1 999	2 556	2 439	2 561
Road Transport	53 699	50 119	64 699	55 485	55 485	55 485	55 485	56 776	61 172	64 231
Public Safety	1 695	4 778	3 398	5 178	5 178	4 919	4 919	5 264	5 204	5 660
Planning & Development	331	117	872	62	62	62	62	10	67	68
Housing	772	764	1 465	1 479	1 479	1 490	1 490	1 523	1 631	1 703
Waste Management	759	787	1 488							
Water	59 783	67 393	78 595	80 029	85 229	80 968	80 968	94 681	104 015	115 650
Electricity	1 059	1 016	2 016							
Budget & Treasury Office	88 580	77 852	83 066	69 868	83 234	79 072	79 072	72 329	73 536	75 891

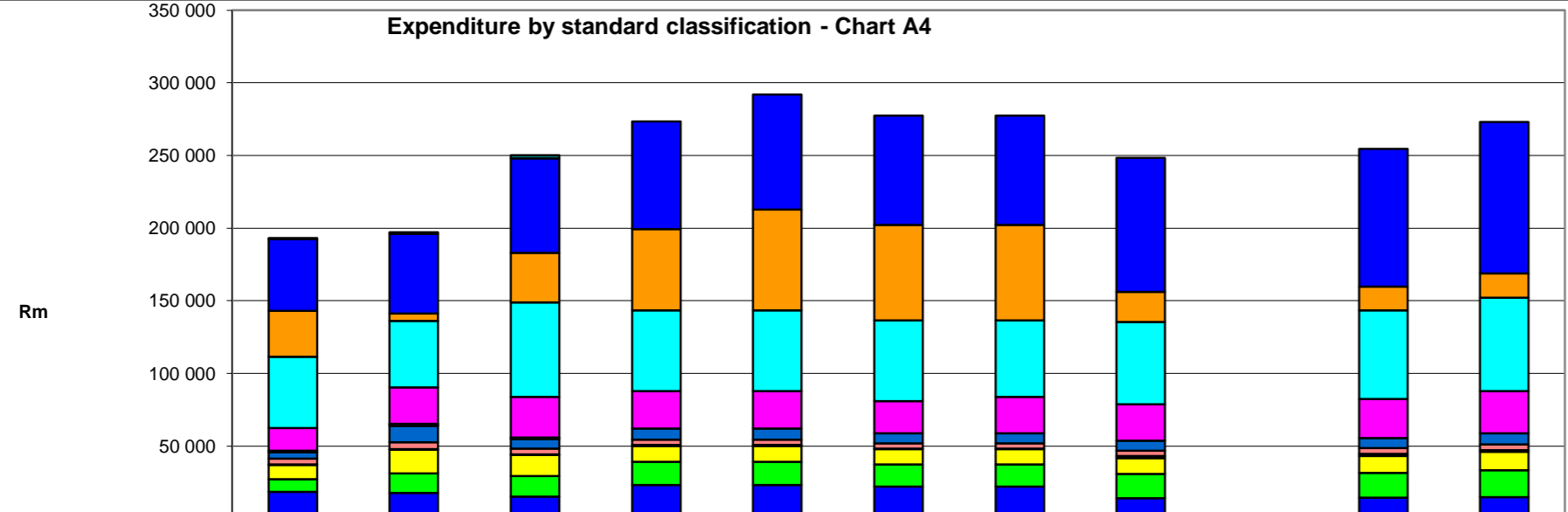
**Revenue by standard classification - Chart A3**



**Expenditure by Standard Classification**

Corporate Services	18 322	17 758	15 289	23 277	23 277	22 114	22 114	14 028	14 328	14 914
Environmental Protection	8 652	13 357	13 877	16 000	16 000	15 200	15 200	16 746	17 271	18 482
Executive & Council	9 922	16 408	14 690	10 913	10 913	10 367	10 367	11 046	11 643	12 449
Housing	455	447	482	530	530	630	630	1 217	1 233	1 187
Health										
Community & Social Services	3 937	4 577	4 039	3 828	3 828	3 637	3 637	3 834	4 013	4 225
Planning & Development	4 405	11 391	6 319	7 308	7 308	6 942	6 942	6 644	7 154	7 608
Waste Management	516	770	723							
Sport and Recreation	503	528	286							
Public Safety	15 705	25 139	27 947	26 121	26 121	22 040	24 815	25 123	26 737	29 073
Waste Water Management										
Road Transport	48 838	45 638	65 170	55 485	55 485	55 485	52 711	56 776	61 172	64 231
Budget & Treasury Office	31 960	5 356	34 042	55 822	69 188	65 729	65 729	20 853	16 138	16 560
Water	49 088	54 827	65 167	74 271	79 471	75 371	75 371	92 205	94 797	104 440
Electricity	787	1 013	2 014							

**Expenditure by standard classification - Chart A4**

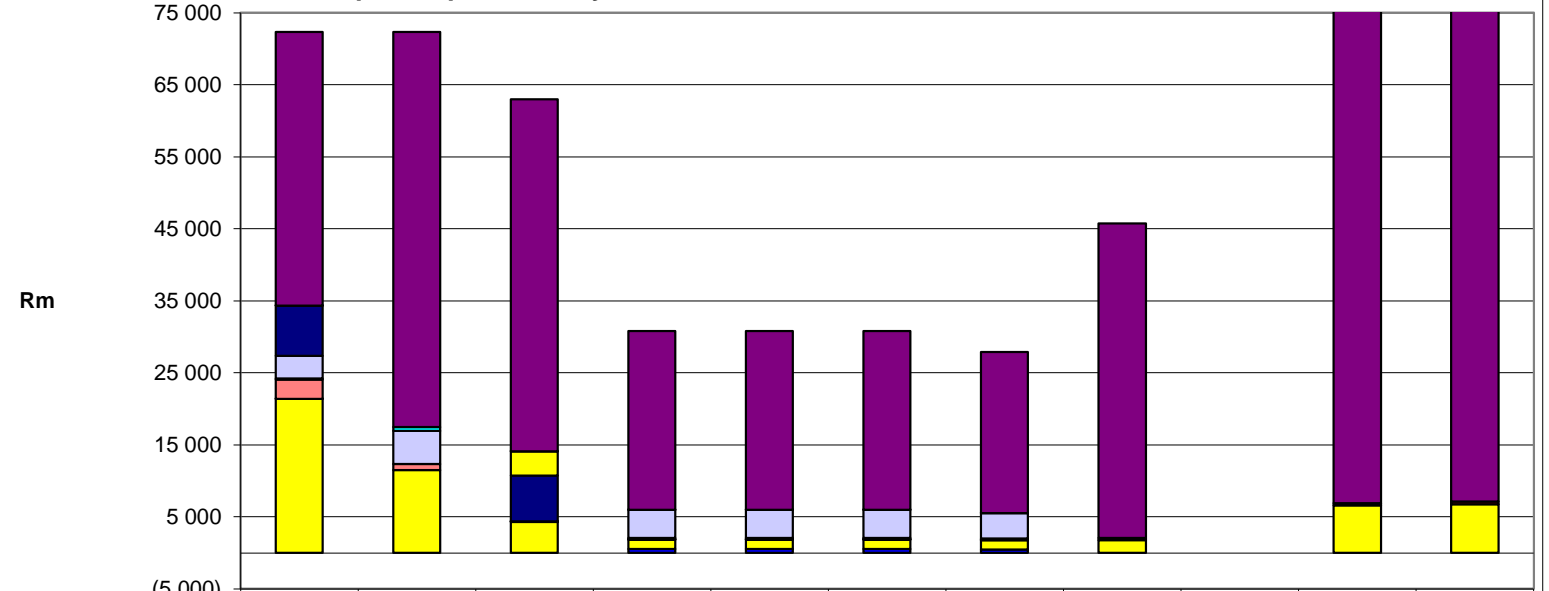


	08/09 AUD	09/10 AUD	10/11 AUD	CY 11/12 BUD	CY 11/12 ADJ	CY 11/12 FCST	CY 11/12 ACT	Budget Year 12/13	RBudget Year 12/13	Budget Year +1 13/14	Budget Year +2 14/15
Electricity	787	1 013	2 014								
Water	49 088	54 827	65 167	74 271	79 471	75 371	75 371	92 205		94 797	104 440
Budget & Treasury Office	31 960	5 356	34 042	55 822	69 188	65 729	65 729	20 853		16 138	16 560
Road Transport	48 838	45 638	65 170	55 485	55 485	55 485	52 711	56 776		61 172	64 231
Waste Water Management											
Public Safety	15 705	25 139	27 947	26 121	26 121	22 040	24 815	25 123		26 737	29 073
Sport and Recreation	503	528	286								
Waste Management	516	770	723								
Planning & Development	4 405	11 391	6 319	7 308	7 308	6 942	6 942	6 644		7 154	7 608
Community & Social Services	3 937	4 577	4 039	3 828	3 828	3 637	3 637	3 834		4 013	4 225
Health											
Housing	455	447	482	530	530	630	630	1 217		1 233	1 187
Executive & Council	9 922	16 408	14 690	10 913	10 913	10 367	10 367	11 046		11 643	12 449
Environmental Protection	8 652	13 357	13 877	16 000	16 000	15 200	15 200	16 746		17 271	18 482
Corporate Services	18 322	17 758	15 289	23 277	23 277	22 114	22 114	14 028		14 328	14 914

Capital Expenditure by Standard Classification	08/09 AUD	09/10 AUD	10/11 AUD	CY 11/12 BUD	CY 11/12 ADJ	CY 11/12 FCST	CY 11/12 ACT	Budget Year 12/13	RBudget Year 12/13	Budget Year +1 13/14	Budget Year +2 14/15
Corporate Services				509	509	509	458				
Environmental Protection											
Public Safety	21 364	11 500	4 286	1 302	1 302	1 302	1 302	1 766		6 600	6 750
Executive & Council			35	5	5	5	5	300		300	350
Health	28		39	80	80	80	72				
Sport and Recreation	2 672	850									
Community & Social Services	135		49	200	200	200	200				
Waste Management	3 177	4 620		3 900	3 900	3 900	3 510				
Budget & Treasury Office	6 990		6 364	20	20	20	18				
Waste Water Management											
Road Transport			3 336								
Electricity	5	500	11								
Water	38 004	54 907	48 845	24 795	24 795	24 795	22 316	43 700		176 355	120 030
Housing											
Planning & Development											

check 72 375 72 377 62 964 30 810 30 810 30 810 27 881 45 766 183 255 127 130

Capital expenditure by Standard Classification - Chart A11

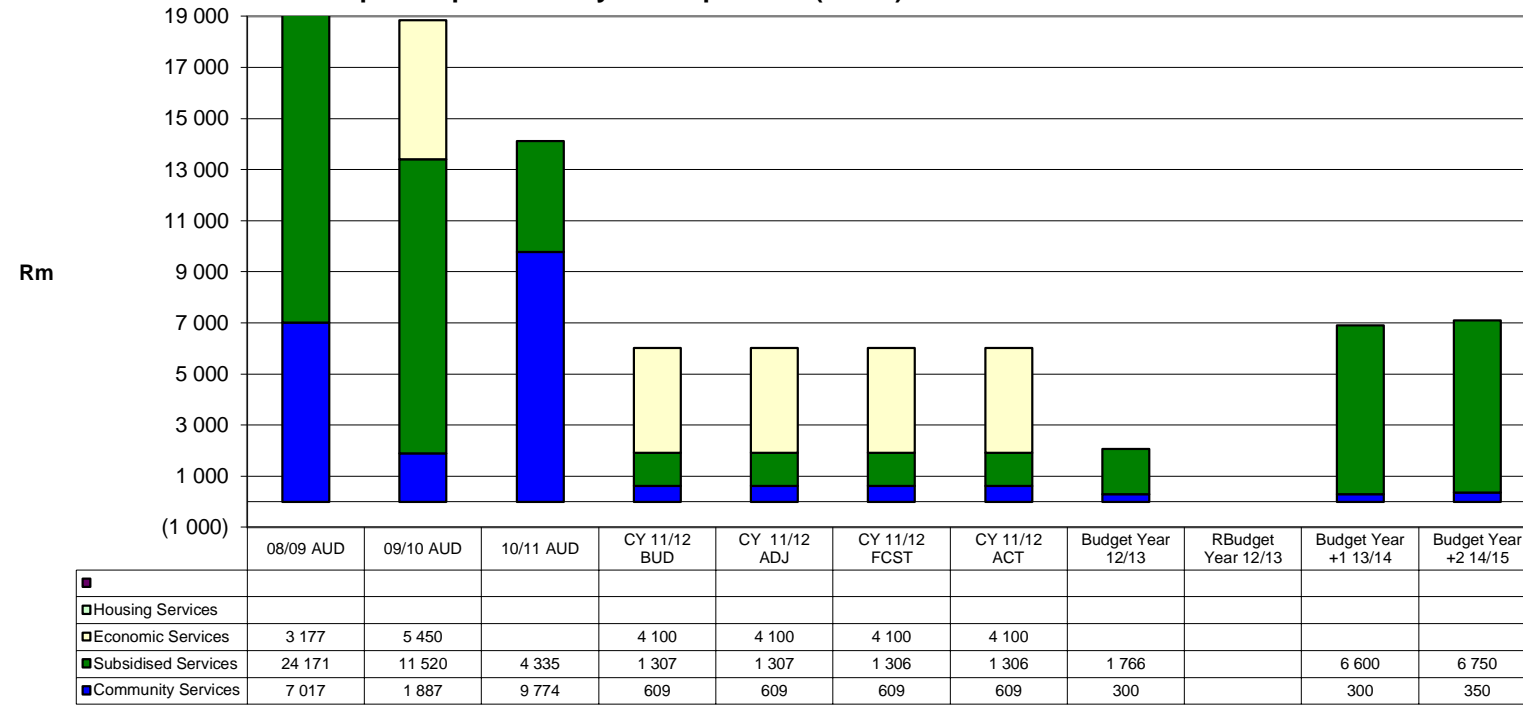


	08/09 AUD	09/10 AUD	10/11 AUD	CY 11/12 BUD	CY 11/12 ADJ	CY 11/12 FCST	CY 11/12 ACT	Budget Year 12/13	RBudget Year 12/13	Budget Year +1 13/14	Budget Year +2 14/15
■ Planning & Development											
■ Housing											
■ Water	38 004	54 907	48 845	24 795	24 795	24 795	22 316	43 700		176 355	120 030
■ Electricity	5	500	11								
■ Road Transport			3 336								
■ Waste Water Management											
■ Budget & Treasury Office	6 990		6 364	20	20	20	18				
■ Waste Management	3 177	4 620		3 900	3 900	3 900	3 510				
■ Community & Social Services	135		49	200	200	200	200				
■ Sport and Recreation	2 672	850									
■ Health	28		39	80	80	80	72				
■ Executive & Council			35	5	5	5	5	300		300	350
■ Public Safety	21 364	11 500	4 286	1 302	1 302	1 302	1 302	1 766		6 600	6 750
■ Environmental Protection											
■ Corporate Services				509	509	509	458				

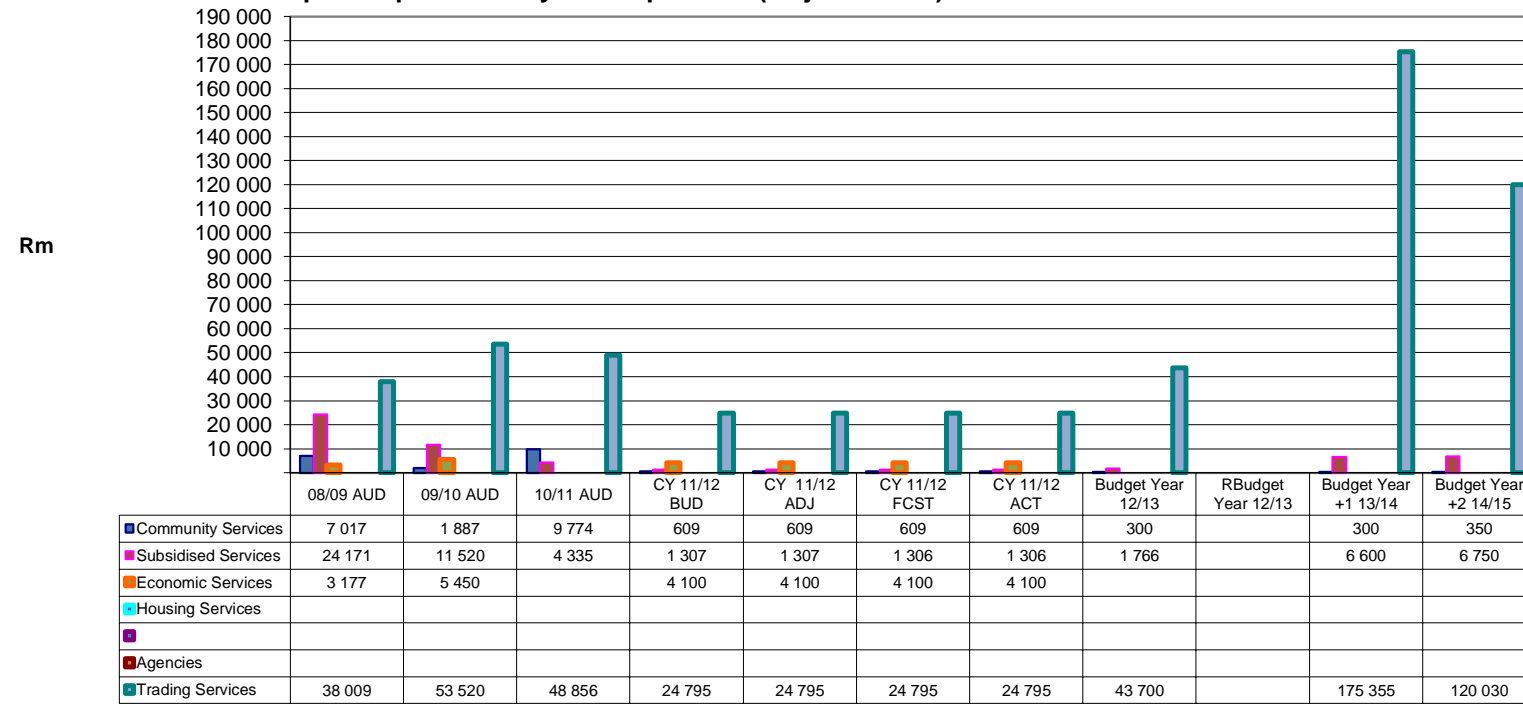




**Capital expenditure by Municipal Vote (Minor) - Chart A10**



**Capital expenditure by Municipal Vote (Major - Trend) - Chart A12**







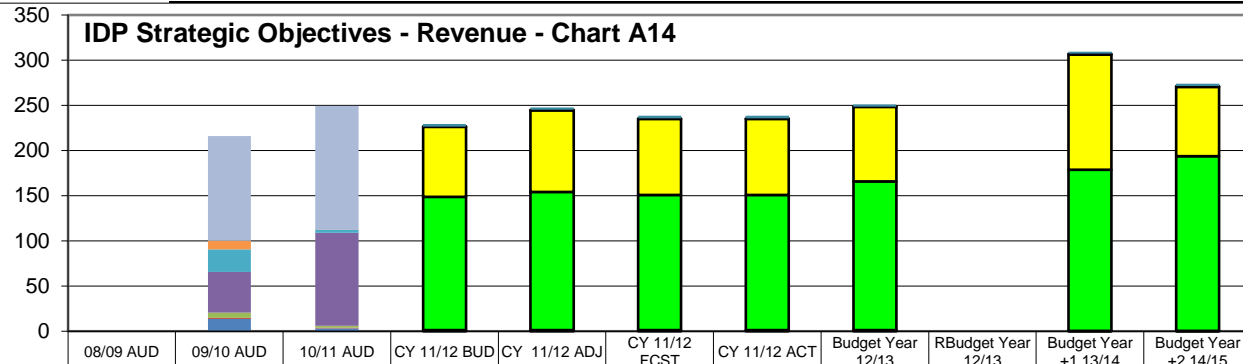


**IDP Strategic Objective - Revenue**

	08/09 AUD	09/10 AUD	10/11 AUD	CY 11/12 BUD	CY 11/12 ADJ	CY 11/12 FCST	CY 11/12 ACT	Budget Year 12/13	RBudget Year 12/13	Budget Year +1 13/14	Budget Year +2 14/15
MUNICIPAL TRANSFORMATION & INST. DEVELOPMENT				1 000	1 000	1 000	1 000	1 000		56	56
BASIC SERVICE DELIVERY				147 732	152 932	149 629	149 629	164 946		178 768	193 533
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT				77 497	90 863	84 630	84 630	82 329		127 436	76 841
GOOD GOVERNANCE & PUBLIC PARTICIPATION				370	370	370	370	430		983	1 032
LOCAL ECONOMIC DEVELOPEMENT				2 796	2 796	2 796	2 796	2 566		2 450	2 572
<b>Other objectives</b>				<b>229 395</b>	<b>247 961</b>	<b>238 425</b>	<b>238 425</b>	<b>251 271</b>		<b>309 693</b>	<b>274 034</b>
HUMAN WELL-BEING		13 357	3 122								
HUMAN RESOURCE DEVELOPMENT		1 375	754								
ECONOMY		5 734	2 114								
CO-OPERATION		45 078	102 791								
SAFE ENVIRONMENT		25 139	3 350								
NATURAL AND BUILD ENVIRONMENT		9 372	163								
INFRASTRUCTURE		115 846	137 157								
<i>check</i>		<b>215 901</b>	<b>249 451</b>	<b>229 395</b>	<b>247 961</b>	<b>238 425</b>	<b>238 425</b>	<b>251 271</b>		<b>309 693</b>	<b>274 034</b>

**IDP Strategic Objectives - Revenue - Chart A14**

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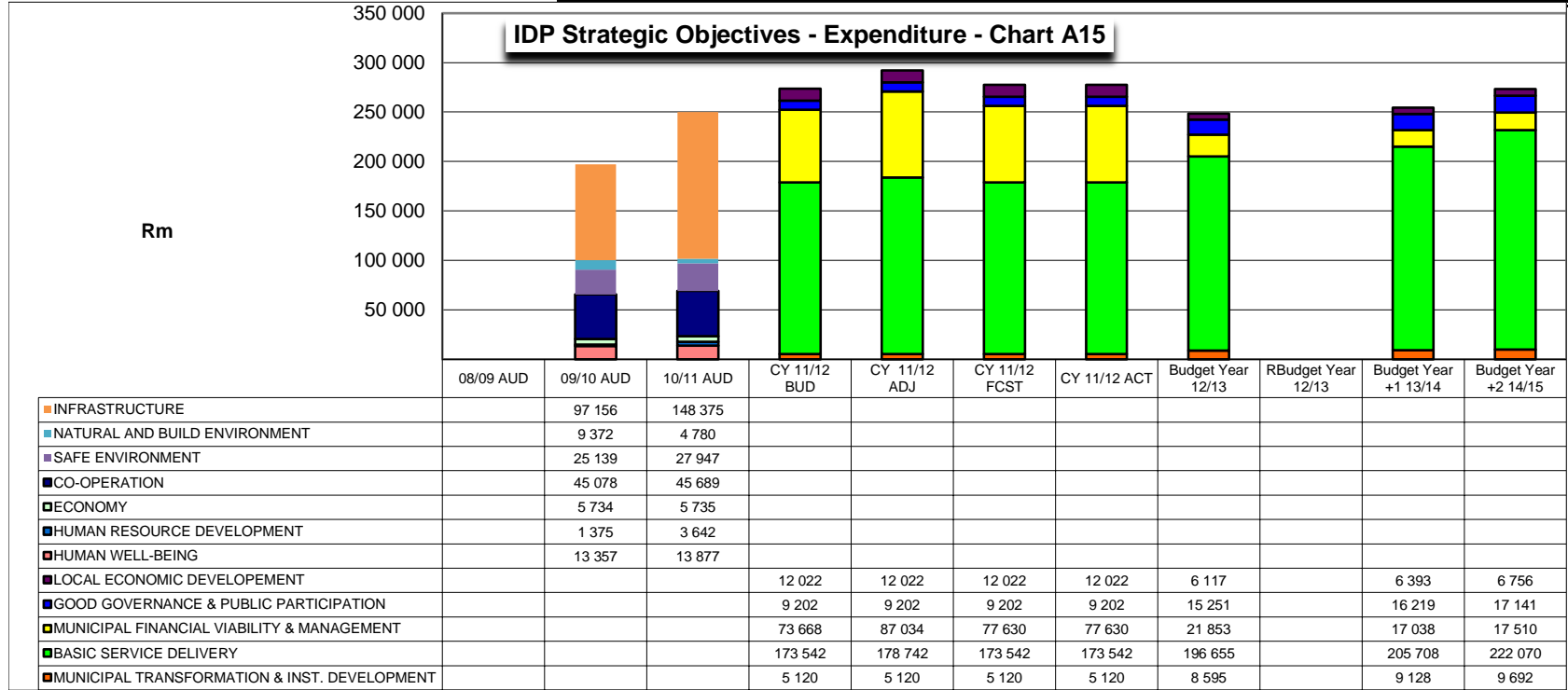


	08/09 AUD	09/10 AUD	10/11 AUD	CY 11/12 BUD	CY 11/12 ADJ	CY 11/12 FCST	CY 11/12 ACT	Budget Year 12/13	RBudget Year 12/13	Budget Year +1 13/14	Budget Year +2 14/15
INFRASTRUCTURE		115 846	137 157								
NATURAL AND BUILD ENVIRONMENT		9 372	163								
SAFE ENVIRONMENT		25 139	3 350								
CO-OPERATION		45 078	102 791								
ECONOMY		5 734	2 114								
HUMAN RESOURCE DEVELOPMENT		1 375	754								
HUMAN WELL-BEING		13 357	3 122								
LOCAL ECONOMIC DEVELOPEMENT				2 796	2 796	2 796	2 796	2 566		2 450	2 572
GOOD GOVERNANCE & PUBLIC PARTICIPATION				370	370	370	370	430		983	1 032
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT				77 497	90 863	84 630	84 630	82 329		127 436	76 841
BASIC SERVICE DELIVERY				147 732	152 932	149 629	149 629	164 946		178 768	193 533
MUNICIPAL TRANSFORMATION & INST. DEVELOPMENT				1 000	1 000	1 000	1 000	1 000		56	56



**IDP Strategic Objective - Expenditure**

MUNICIPAL TRANSFORMATION & INST. DEVELOPMENT		5 120	5 120	5 120	5 120	8 595		9 128	9 692
BASIC SERVICE DELIVERY		173 542	178 742	173 542	173 542	196 655		205 708	222 070
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT		73 668	87 034	77 630	77 630	21 853		17 038	17 510
GOOD GOVERNANCE & PUBLIC PARTICIPATION		9 202	9 202	9 202	9 202	15 251		16 219	17 141
LOCAL ECONOMIC DEVELOPEMENT		12 022	12 022	12 022	12 022	6 117		6 393	6 756
HUMAN WELL-BEING	13 357	13 877							
HUMAN RESOURCE DEVELOPMENT	1 375	3 642							
ECONOMY	5 734	5 735							
CO-OPERATION	45 078	45 689							
SAFE ENVIRONMENT	25 139	27 947							
NATURAL AND BUILD ENVIRONMENT	9 372	4 780							
INFRASTRUCTURE	97 156	148 375							
	<i>check</i>	<b>197 211</b>	<b>250 045</b>	<b>273 554</b>	<b>292 120</b>	<b>277 516</b>	<b>248 471</b>	<b>254 485</b>	<b>273 169</b>







**Cash flow trend**

	08/09 AUD	09/10 AUD	10/11 AUD	CY 11/12 BUD	CY 11/12 ADJ	CY 11/12 FCST	CY 11/12 ACT	Budget Year 12/13	RBudget Year 12/13	Budget Year +1 13/14	Budget Year +2 14/15
Cash Flow - Op. Activities	19 035	58 266	29 146	53 395	53 395	53 395	53 395	18 566		123 713	14 245
Cash Flow - Investing (used)	(67 444)	(92 107)	(62 830)	(30 810)	(30 810)	(30 810)	(30 810)	(45 766)		(182 255)	(127 130)
Cash Flow - Financing	26 139	33 842	29 454	46 000	46 000	46 000	46 000	30 000		113 750	113 750

**Cash Flow Trends - Chart A17**

