

MUNICIPAL BUDGET:

Financial Performance

Revenue by Major Source
Revenue by Minor Source
Operating Expenditure by Major Type
Operating Expenditure by Minor Type
Revenue by municipal vote classification
Expenditure by municipal vote classification
Revenue by Standard Classification
Expenditure by Standard Classification

Capital expenditure

Capital Expenditure by Standard Classification
Capital Expenditure by Municipal Vote - Major
Capital Expenditure by Municipal Vote - Minor
Capital funding by source

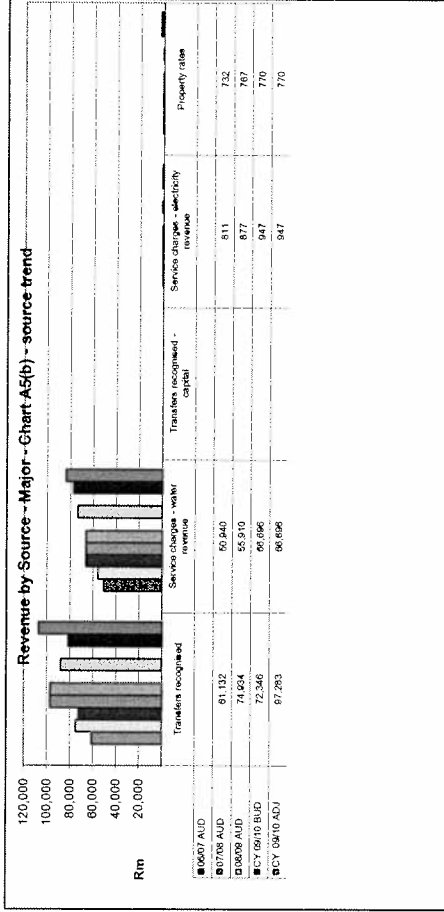
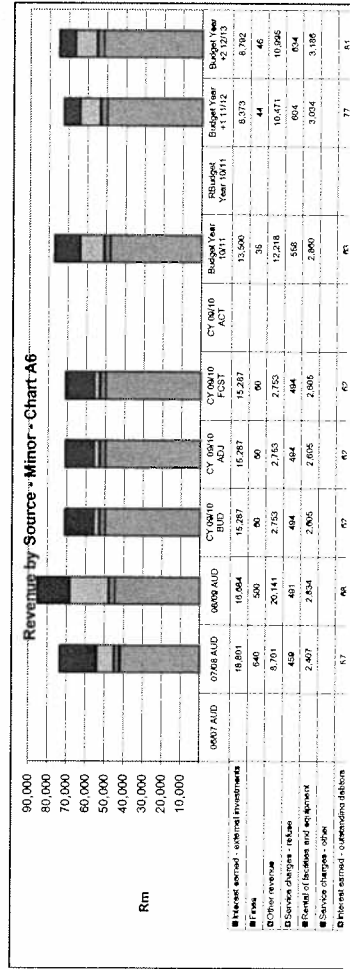
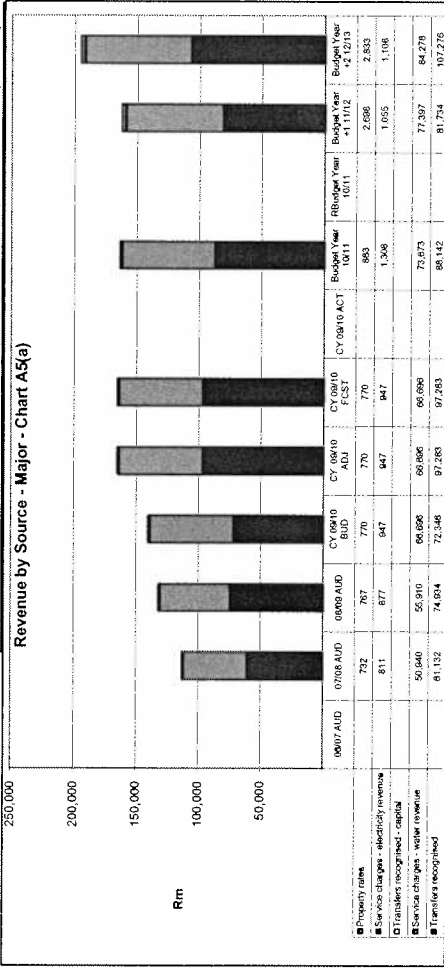
IDP

IDP Strategic Objective - Revenue
IDP Strategic Objective - Expenditure
IDP Strategic Objective - Capital Expenditure

Miscellaneous

Cash flow trend
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Revenue collection rates
Borrowing
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Expenditure analysis (Employee costs)
Expenditure analysis (Remuneration)
Expenditure analysis (Repairs & Maintenance)
Expenditure analysis (Finance Charges)
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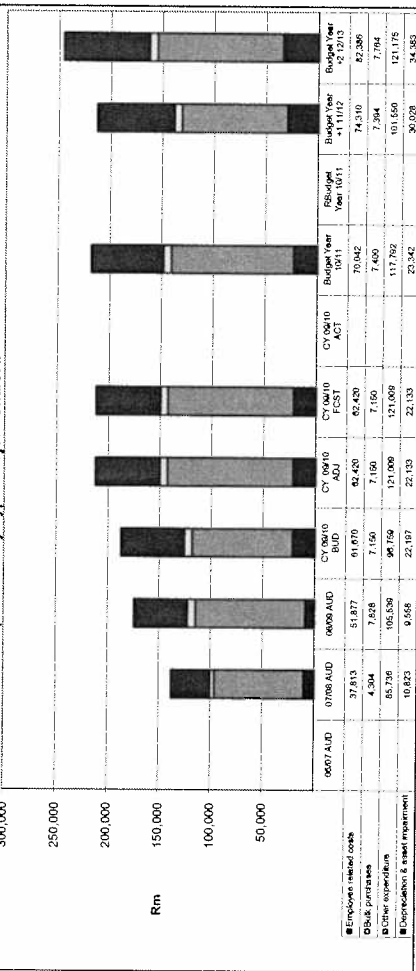
Revenue by Major Source (refer 'Minor' source for 'Other Revenue' allocation)	06/07 AUD	07/08 AUD	08/09 AUD	09/10 BUD	09/10 ADJ	CY 09/10 FCST	09/10 ADJ	09/10 BUD	09/10 ADJ	09/10 FCST	09/10 ADJ	Budget Year 10/11	RBudget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Dividends received			41,838	44,661	50,112	50,112	50,112	48,083				50,111	51,737		
Agency services															
Contributions															
Contributed assets															
Licences and permits			703	274				63							
Gains on disposal of PPE															
Service charges - sanitation revenue		2,407	2,834	2,605	2,605	2,605	2,605	2,860				3,034	3,186		
Interest earned - outstanding debtors		458	491	494	494	494	494	556				604	634		
Service charges - other		8,701	20,141	2,753	2,753	2,753	2,753	12,218				10,471	10,985		
Rental of facilities and equipment		640	500	60	60	60	60	35				44	46		
Other revenue		18,801	16,684	15,287	15,287	15,287	15,287	13,600				8,373	8,792		
Fines		61,132	74,834	72,346	97,283	97,283	97,283	88,142				81,734	107,276		
Transfers recognised - external investments															
Service charges - water revenue		50,940	55,910	66,696	66,696	66,696	66,696	73,673				77,397	84,278		
Transfers recognised - capital															
Service charges - electricity revenue		811	877	947	947	947	947	1,308				1,055	1,108		
Property rates		732	767	770	770	770	770	853				2,688	2,933		
Revenue check		145,383	173,461	182,018	186,955	186,955	186,955	193,302				185,487	219,228		



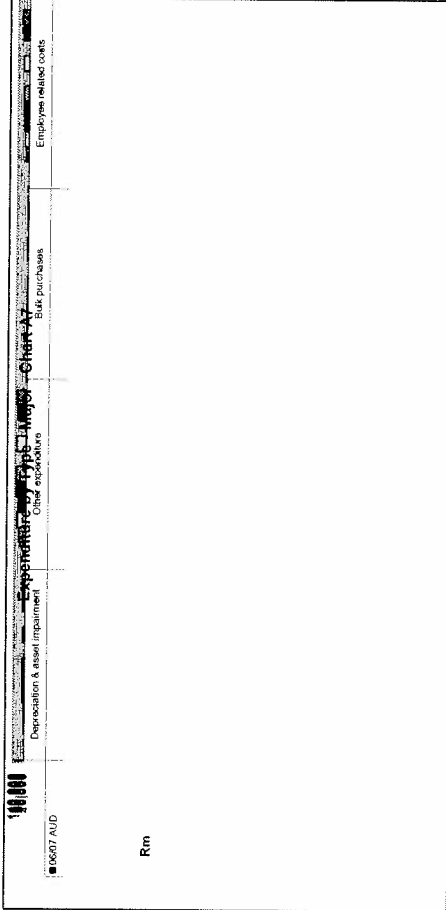
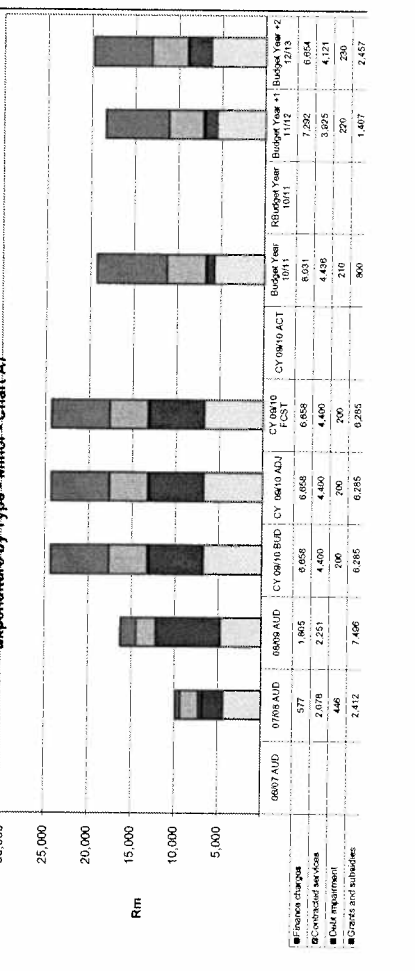
Operating Expenditure by Major & Minor Type

	08/07 AUD	08/08 AUD	08/09 AUD	08/10 AUD	08/11 AUD	08/12 AUD	08/13 AUD	08/14 AUD	08/15 AUD	08/16 AUD	08/17 AUD	08/18 AUD	08/19 AUD	08/20 AUD	08/21 AUD	08/22 AUD	08/23 AUD	08/24 AUD	08/25 AUD	08/26 AUD	08/27 AUD	08/28 AUD	08/29 AUD	08/30 AUD	08/31 AUD	
Other materials																										
Loss on disposal of PPE																										
Remuneration of councillors																										
Grants and subsidies																										
Debt impairment																										
Contracted services																										
Finance charges																										
Depreciation & asset impairment																										
Other expenditure																										
Bulk purchases																										
Employee related costs																										
check	148,841	181,108	212,131	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	237,067	

Expenditure by Type - Major - Chart A7

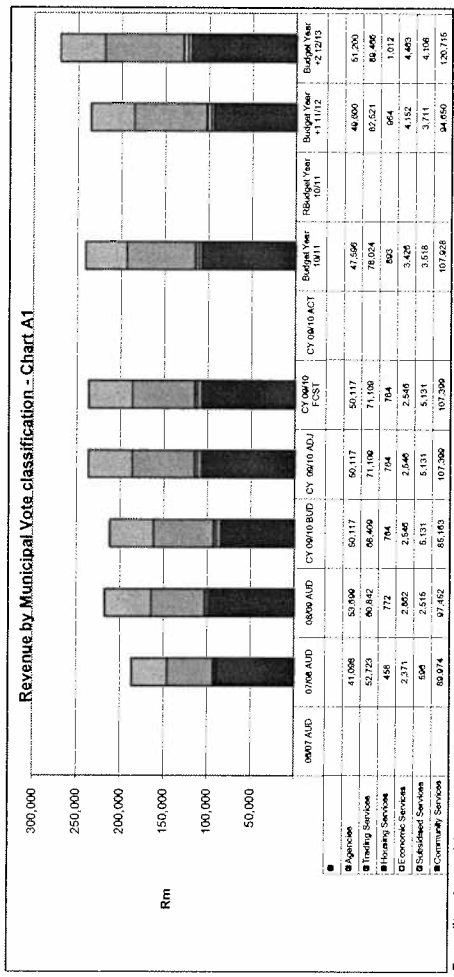


Expenditure by Type - Minor - Chart A7



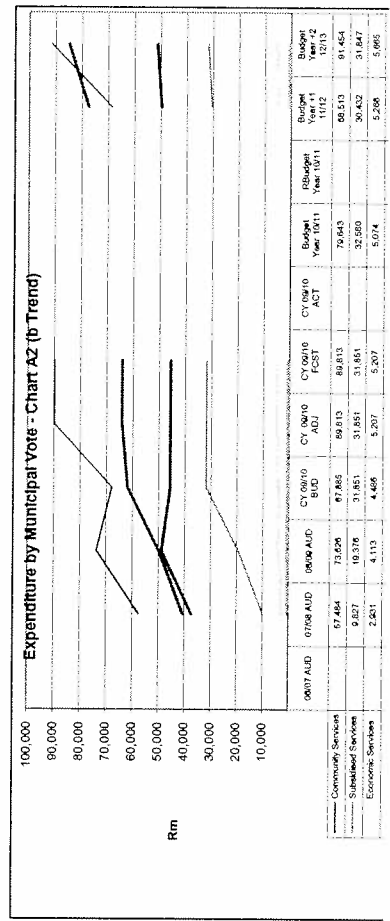
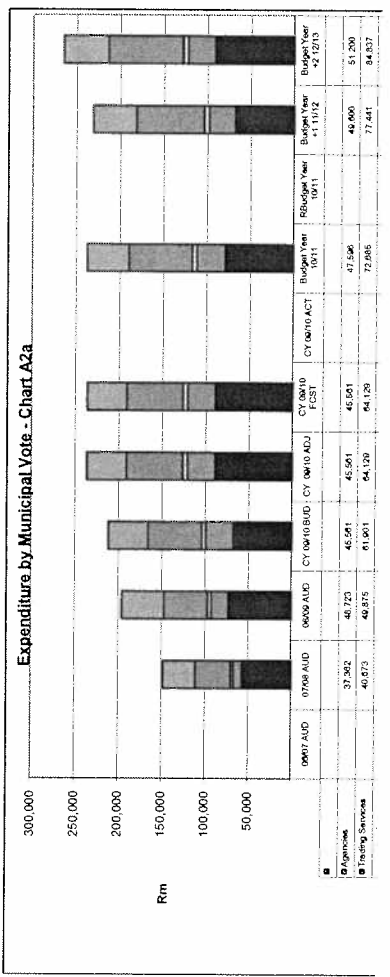
	2,412	7,496	6,285	9,285	800	1,807	2,467
■ Grants and subsidies							
■ Administration of councilors	4,452	4,751	9,812	8,812	5,829	5,600	6,355
■ Loss on disposal of PPE							
■ Other transfers							

	187,219	218,143	212,131	237,067	237,067	241,385	235,588	270,964
Revenue by municipal vote classification								
Community Services	89,974	97,452	85,163	107,399	107,399	107,928	94,660	120,715
Subsidised Services	596	2,515	5,131	5,131	5,131	3,518	3,711	4,108
Economic Services	2,371	2,862	2,546	2,546	2,546	3,426	4,152	4,483
Housing Services	458	772	764	764	764	893	964	1,012
Trading Services	52,723	60,842	68,409	71,109	71,109	78,024	82,521	89,468
Agencies	41,098	53,699	50,117	50,117	50,117	47,596	48,600	51,200



Expenditure by municipal vote classification

Community Services	148,844	198,188	212,131	237,067	237,067	237,882	231,727	265,526
Subsidised Services	57,464	73,626	67,885	69,613	69,613	79,643	68,513	91,454
Economic Services	9,827	19,376	31,851	31,851	31,851	32,850	30,432	31,847
Housing Services	2,931	4,113	4,486	5,207	5,207	5,074	5,268	5,665
Trading Services	364	455	447	506	506	304	472	523
Agencies	40,673	49,875	61,901	64,129	64,129	72,685	77,441	84,837
	37,382	48,723	45,561	45,561	45,561	47,596	49,600	51,200



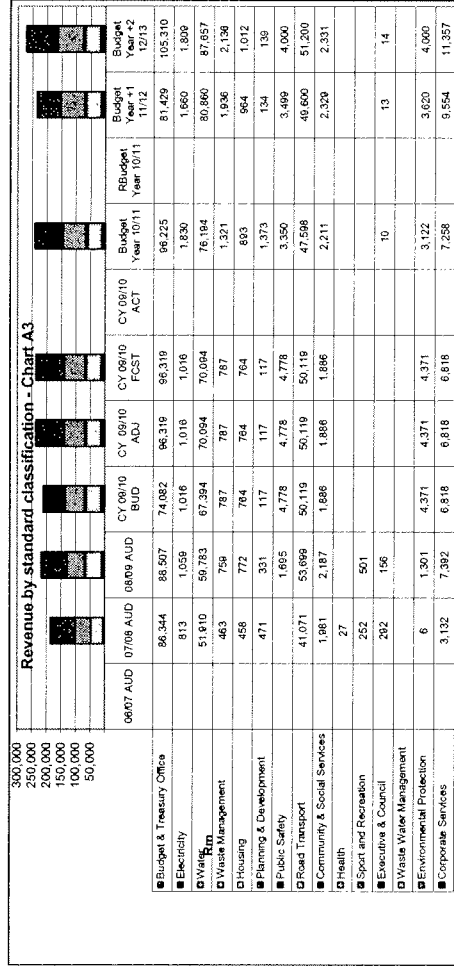
	304	455	447	508	508	304	472	523
Housing Services	40,973	49,875	51,901	64,129	64,129	72,895	77,441	84,837
Trading Services	37,282	48,723	46,861	45,851	45,851	47,690	49,000	51,200
Agencies								
	68,513	81,654	81,654	81,654	81,654	81,654	81,654	81,654

	304	455	447	508	508	304	472	523
Housing Services	2,931	4,110	4,486	5,207	5,207	5,074	5,268	5,505
Trading Services	9,827	10,376	31,851	31,851	32,090	30,432	31,847	31,847
Agencies	67,484	79,920	67,865	69,813	69,813	76,443	68,513	61,654
	80,242	94,406	104,199	107,871	107,110	111,947	105,624	103,006

Revenue by standard classification

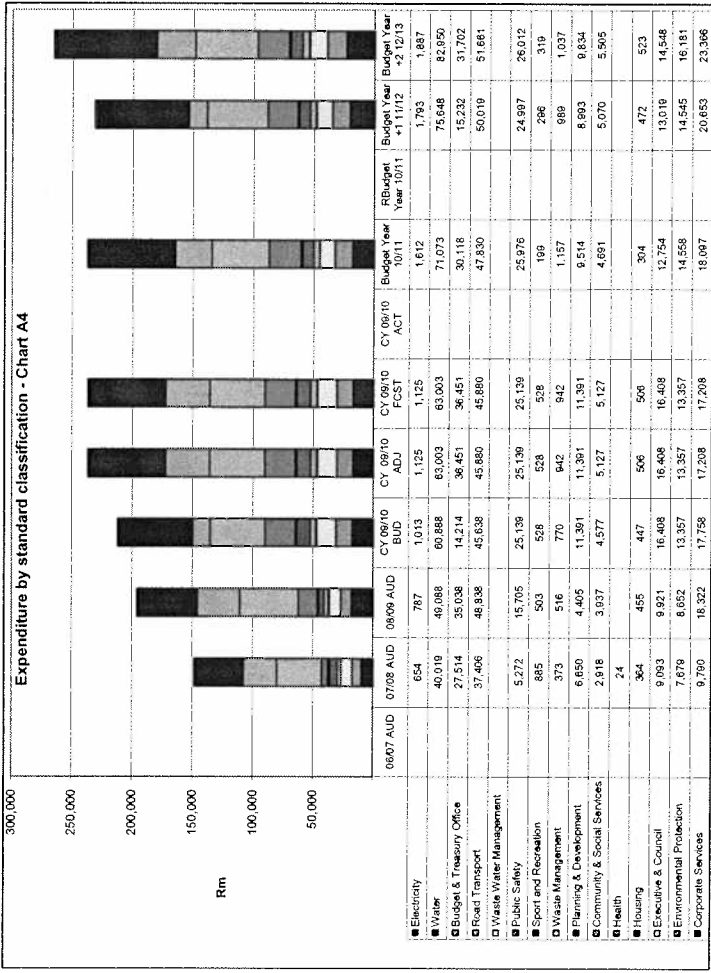
Corporate Services	0607 AUD	0708 AUD	0809 AUD	CY 08/10 BUD	CY 08/10 ACT	CY 08/10 FCSI	CY 08/10 ACT	Budget Year 08/11	RBudget Year 08/11	Budget Year +1 11/12	Budget Year +2 12/13
Environmental Protection	3,132	7,392	6,818	6,818	6,818	7,258	7,258	9,554	11,357	3,620	4,000
Waste Water Management	6	1,301	4,371	4,371	4,371	3,122	3,122	3,620	4,000		
Executive & Council	282	156									
Sport and Recreation	252	501									
Health	27										
Community & Social Services	1,981	2,187	1,886	1,886	1,886	2,211	2,211	2,320	2,331	48,600	51,200
Road Transport	41,071	53,689	50,119	50,119	50,119	47,588	47,588	3,350	3,499	4,000	
Public Safety	471	331	117	117	117	1,373	1,373	134	139		
Planning & Development	468	772	764	764	764	893	893	964	1,012		
Housing	463	759	787	787	787	1,321	1,321	1,936	2,136		
Waste Management	51,910	59,783	67,394	70,094	70,094	76,184	80,860	87,857			
Water	458	772	784	784	784	893	893	964	1,012		
Electricity	471	331	117	117	117	1,373	1,373	134	139		
Budget & Treasury Office	86,344	88,507	74,082	98,319	98,319	96,225	96,225	81,428	105,310		

Revenue by standard classification - Chart A3



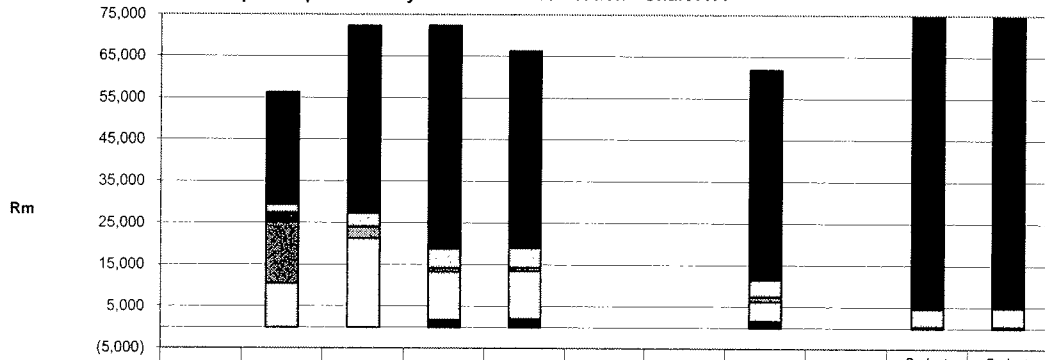
Corporate Services	0607 AUD	0708 AUD	0809 AUD	CY 08/10 BUD	CY 08/10 ACT	CY 08/10 FCSI	CY 08/10 ACT	Budget Year 08/11	RBudget Year 08/11	Budget Year +1 11/12	Budget Year +2 12/13
Environmental Protection	7,678	8,652	13,357	13,357	13,357	14,558	14,558	14,545	16,181		
Executive & Council	9,093	9,921	16,408	16,408	16,408	12,754	12,754	13,016	14,548		
Housing	364	455	447	506	506	304	304	472	523		
Health	24										
Community & Social Services	2,916	3,037	4,577	5,127	5,127	4,691	4,691	5,070	5,505		
Planning & Development	6,650	4,406	11,391	11,391	11,391	9,514	9,514	8,993	9,834		
Waste Management	373	516	770	942	942	1,157	1,157	869	1,037		

Spot and Recreation	895	503	528	528	528	109	296	319
Public Safety	5,272	15,706	25,139	25,139	25,139	25,976	24,987	26,012
Waste Water Management	37,406	48,838	45,838	45,880	45,880	47,830	50,019	51,661
Road Transport	27,514	35,038	14,214	36,451	36,451	30,118	15,232	31,702
Budget & Treasury Office	40,010	49,088	60,888	63,003	63,003	71,073	75,648	82,650
Water	654	787	1,013	1,125	1,125	1,812	1,793	1,887
Electricity								



Capital Expenditure by Standard Classification	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	RBudget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Corporate Services				1,887	2,087			1,727		500	500
Environmental Protection											
Public Safety		10,495	21,364	11,500	11,500			4,662		4,200	4,400
Executive & Council											
Health		14,776	28								
Sport and Recreation		616	2,672	850	850			1,151			
Community & Social Services		1,627	135								
Waste Management		1,935	3,177	4,620	4,620						
Budget & Treasury Office		982	6,990								
Waste Water Management											
Road Transport								4,000			
Electricity			5	500	500						
Water		25,956	38,004	53,020	46,820			50,395		83,785	74,045
Housing											
Planning & Development											
<i>check</i>		56,387	72,374	72,377	66,377			61,935		88,485	78,945

Capital expenditure by Standard Classification - Chart A11



	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	RBudget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■ Planning & Development											
■ Housing											
■ Water		25,956	38,004	53,020	46,820			50,395		83,785	74,045
■ Electricity			5	500	500						
□ Road Transport								4,000			
■ Waste Water Management											
■ Budget & Treasury Office		982	6,990								
□ Waste Management		1,935	3,177	4,620	4,620						
■ Community & Social Services		1,627	135								
■ Sport and Recreation		616	2,672	850	850			1,151			
■ Health		14,776	28								
■ Executive & Council											
□ Public Safety		10,495	21,364	11,500	11,500			4,662		4,200	4,400
■ Environmental Protection											
■ Corporate Services				1,887	2,087			1,727		500	500

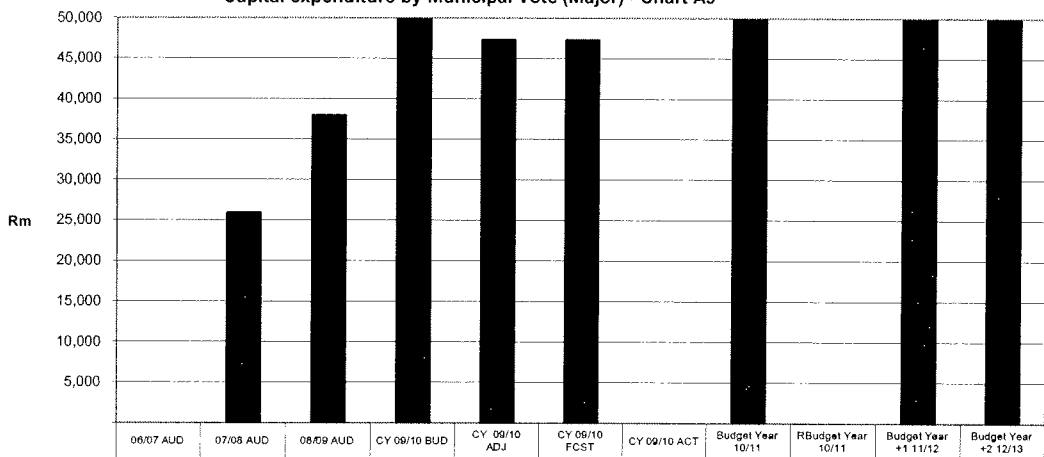
Capital Expenditure by Municipal Vote

Community Services	15,757	7,017	1,887	2,087	2,087			373		500	500	1,373
Subsidised Services	12,739	24,171	11,520	11,520	11,520			6,016		4,200	4,400	14,616
Economic Services	1,935	3,177	5,450	5,450	5,450							
Housing Services												

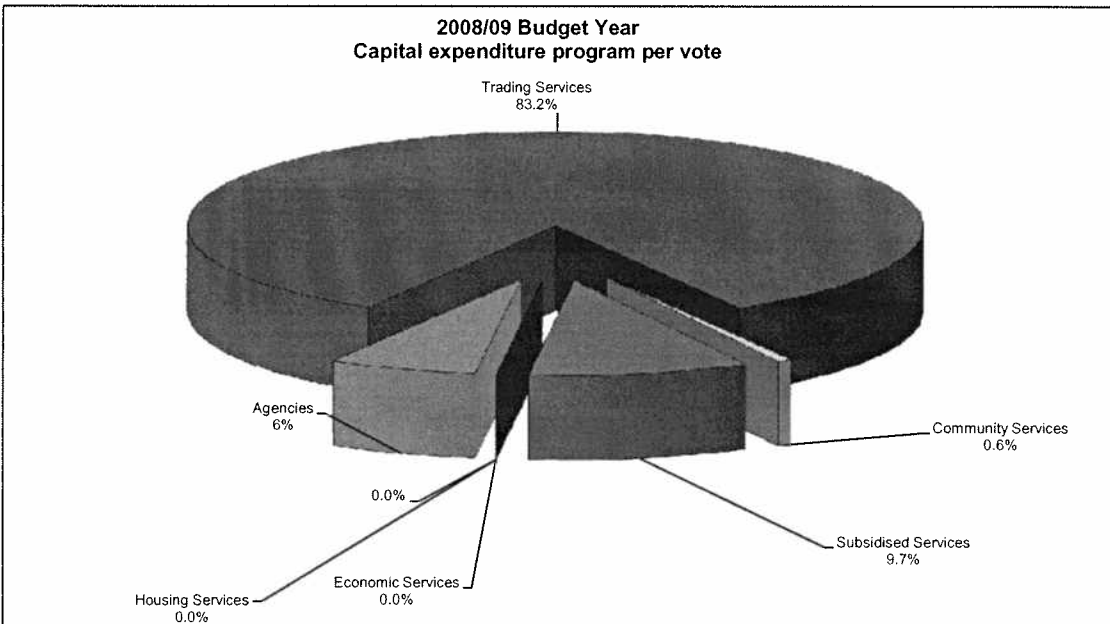
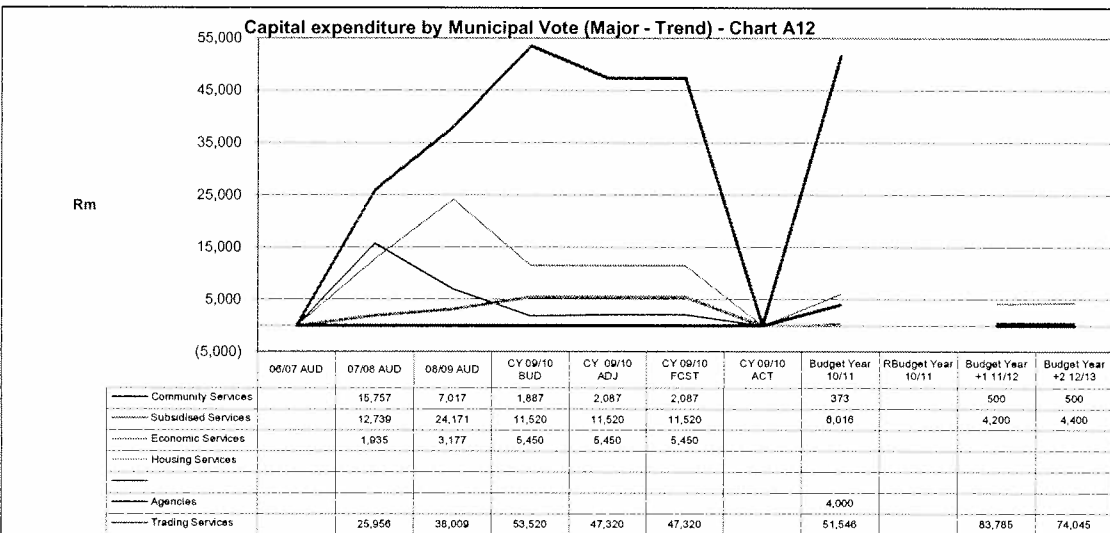
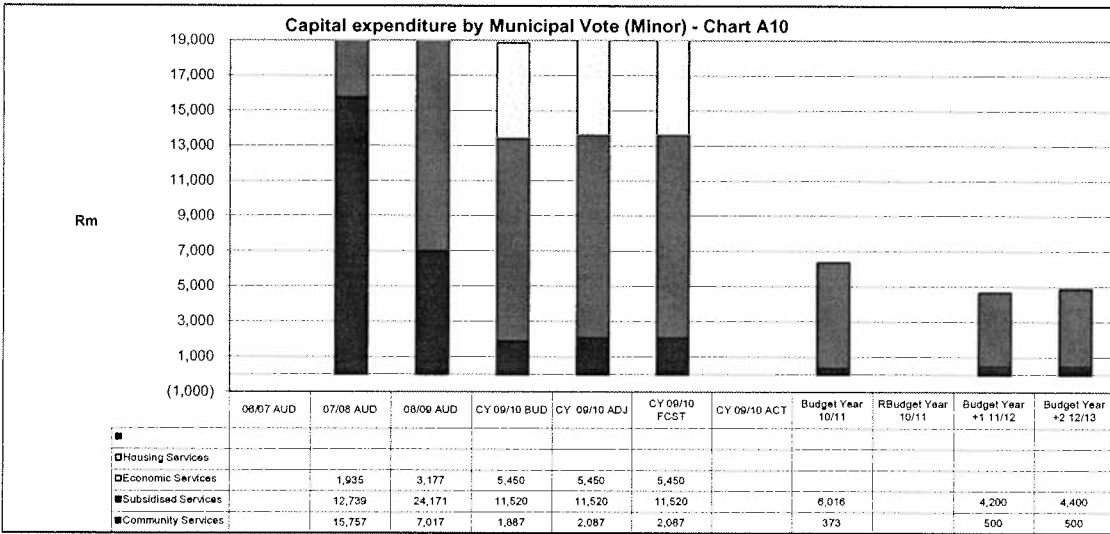
Agencies

Trading Services								4,000				4,000
<i>check</i>		25,956	38,009	53,520	47,320	47,320		51,546		83,785	74,045	209,376
<i>check</i>		56,387	72,374	72,377	66,377	66,377		61,935		88,485	78,945	

Capital expenditure by Municipal Vote (Major) - Chart A9

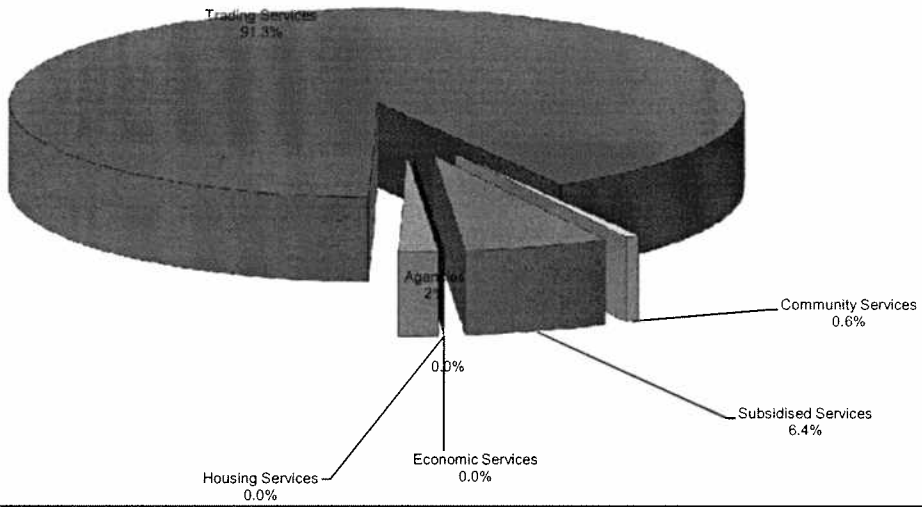


Trading Services	25,956	38,009	53,520	47,320	47,320	51,546	83,785	74,045
Agencies						4,000		



2008/09 MTREF (3 year total)
Capital expenditure program per vote

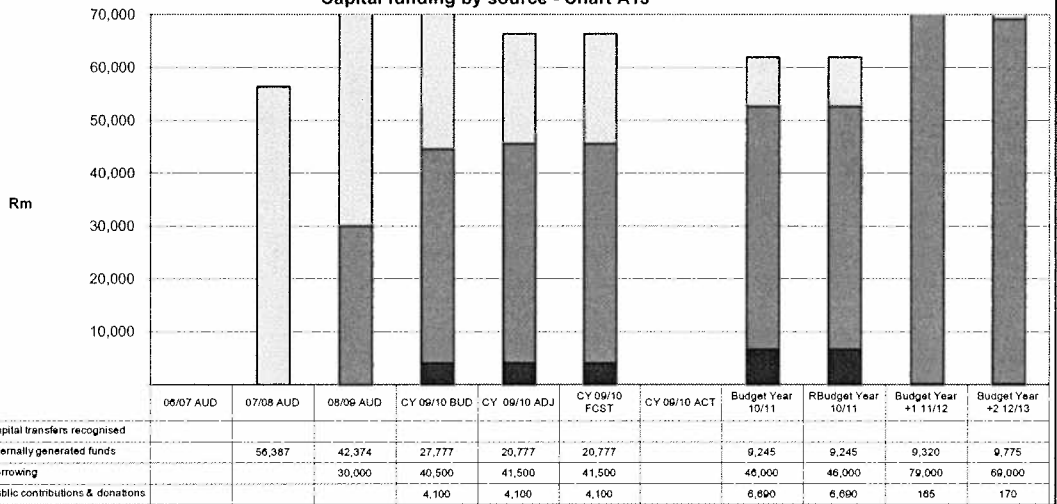
Capital expenditure program per vote



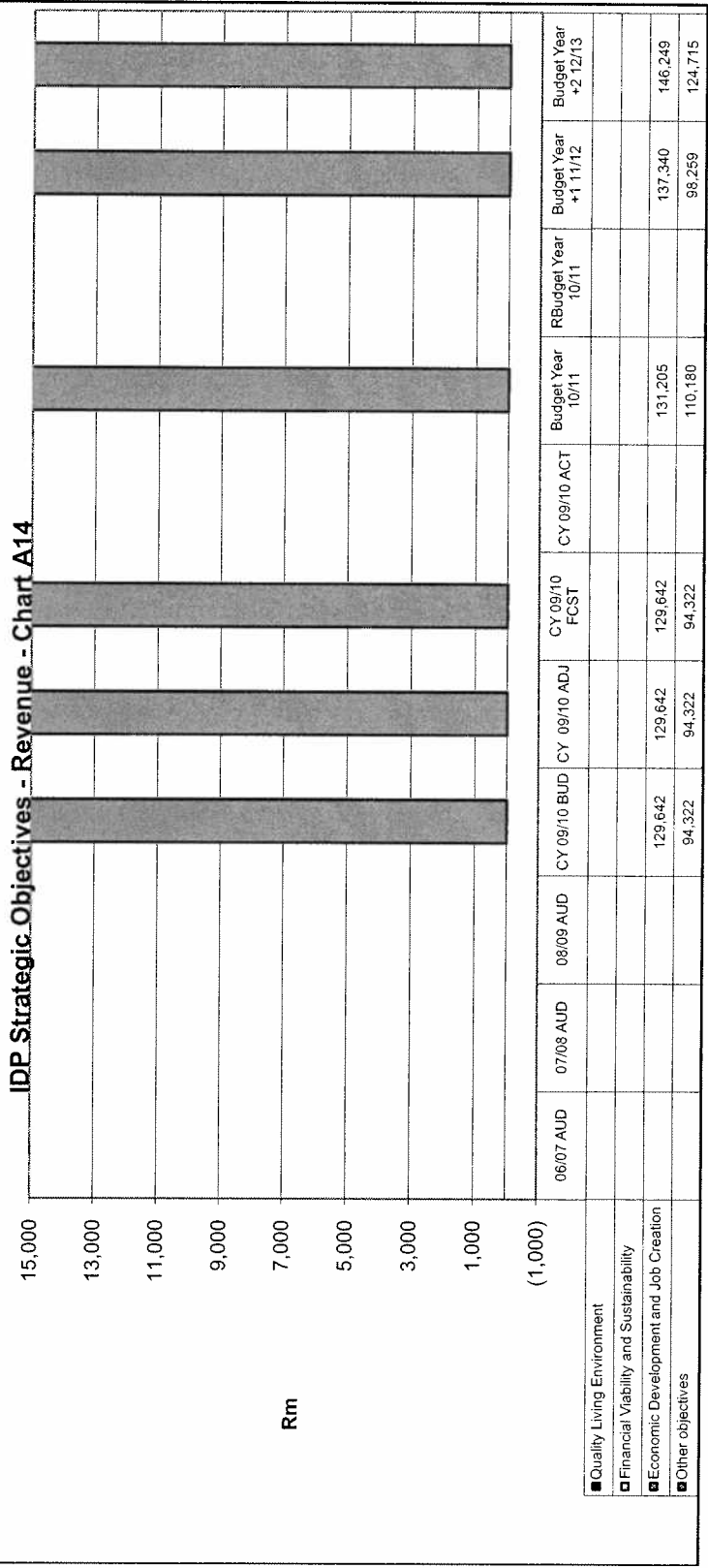
Capital funding by source

Public contributions & donations		4,100	4,100	4,100	6,690	6,690	165	170	
Borrowing	30,000	40,500	41,500	41,500	46,000	46,000	79,000	69,000	
Internally generated funds	56,387	42,374	27,777	20,777	20,777	9,245	9,245	9,320	9,775
Capital transfers recognised									
	56,387	72,374	72,377	66,377	66,377	61,935	61,935	88,485	78,945

Capital funding by source - Chart A13



06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	RBudget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
IDP Strategic Objective - Revenue										
			13,357	13,357	13,357	13,357	3,122		3,620	4,000
Embracing our Cultural Diversity										
Empowering our Citizens										
			9,372	9,372	9,372	9,372	163		104	108
Sustaining the Natural and Built Environment										
			45,078	45,078	45,078	45,078	102,792		90,847	116,524
Good Governance										
			1,375	1,375	1,375	1,375	754		188	83
Operations and Support Services										
			25,139	25,139	25,139	25,139	3,350		3,499	4,000
Safe, Healthy and Secure Environment										
			94,322	94,322	94,322	94,322	110,180		98,259	124,715
Other objectives										
			129,642	129,642	129,642	129,642	131,205		137,340	146,249
Economic Development and Job Creation										
Financial Viability and Sustainability										
Quality Living Environment										
			223,964	223,964	223,964	223,964	241,385		235,598	270,964
check										

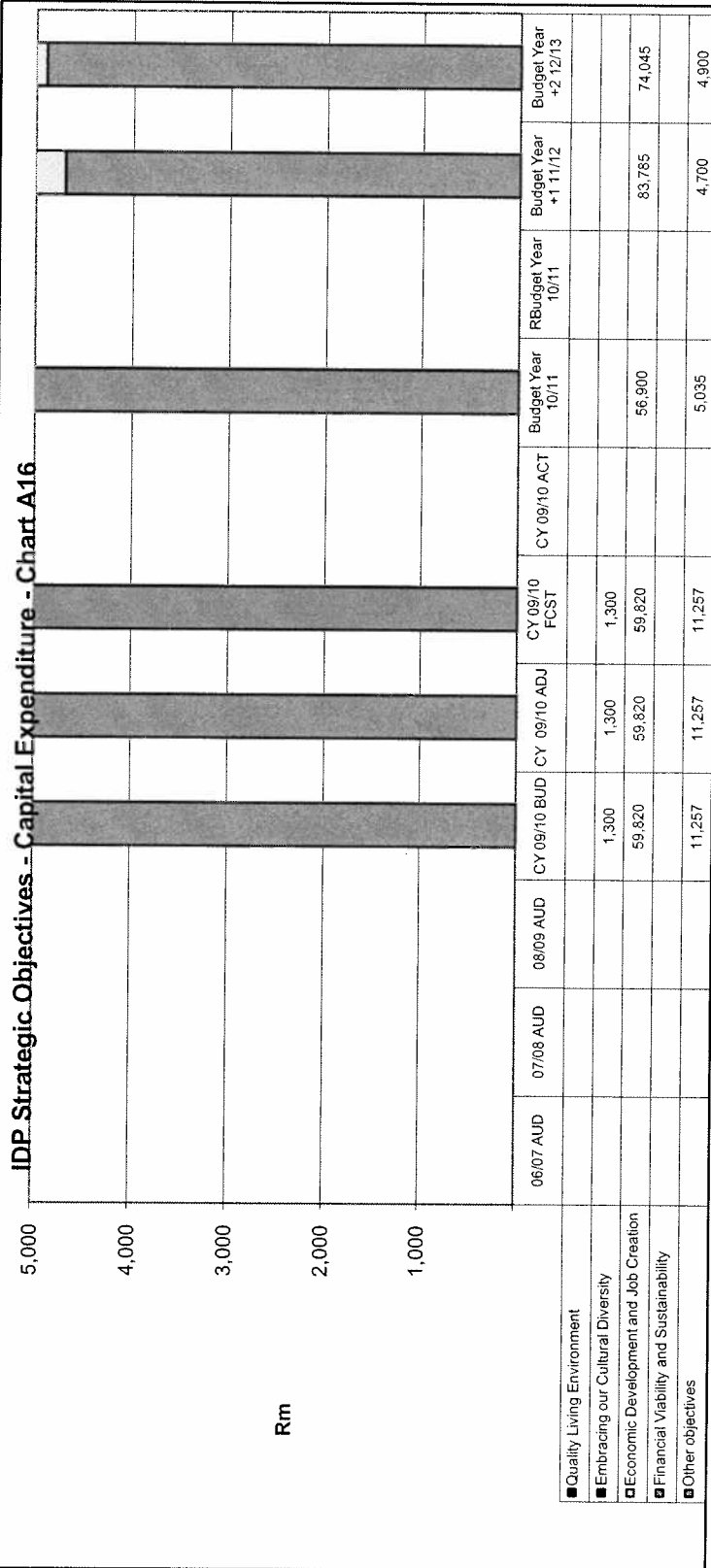


IDP Strategic Objective - Expenditure

Operations and Support Services

Other objectives	11,257	11,257	11,257	5,035	4,700	4,900
Financial Viability and Sustainability						
Economic Development and Job Creation	59,820	59,820	59,820	56,900	83,785	74,045
Embracing our Cultural Diversity	1,300	1,300	1,300			
Quality Living Environment						

check 72,377 72,377 72,377 61,935 88,485 78,945



Service Charges - Revenue % Change - Chart A17

	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	RBudget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
% incr total service charges (incl prop rates)								10.9%		18.6%	8.7%
% incr Property Tax								14.6%		250.4%	5.0%
% incr Service charges - electricity revenue								38.2%		11.4%	5.0%
% incr Service charges - water revenue								10.5%		16.0%	8.9%
% incr Service charges - sanitation revenue								0.0%		0.0%	0.0%
% incr Service charges - refuse								13.0%		22.3%	5.0%
% incr in Service charges - other								0.0%		0.0%	0.0%

Rm

Debt

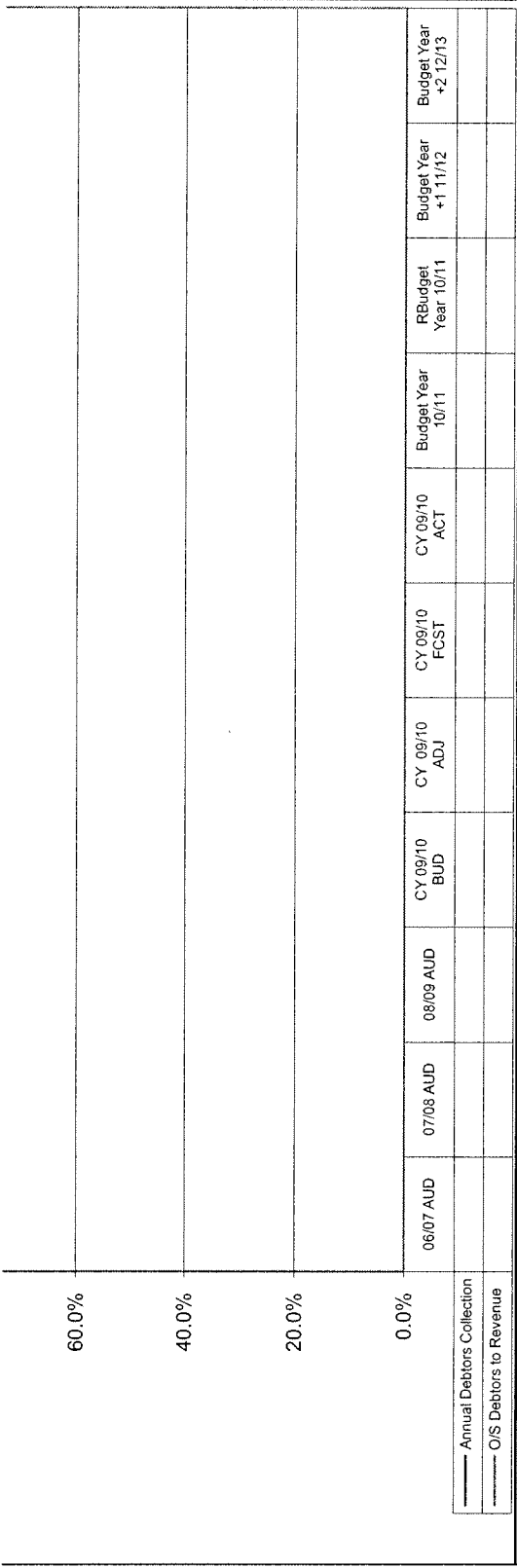
Borrowing

Annual Debtors Collection

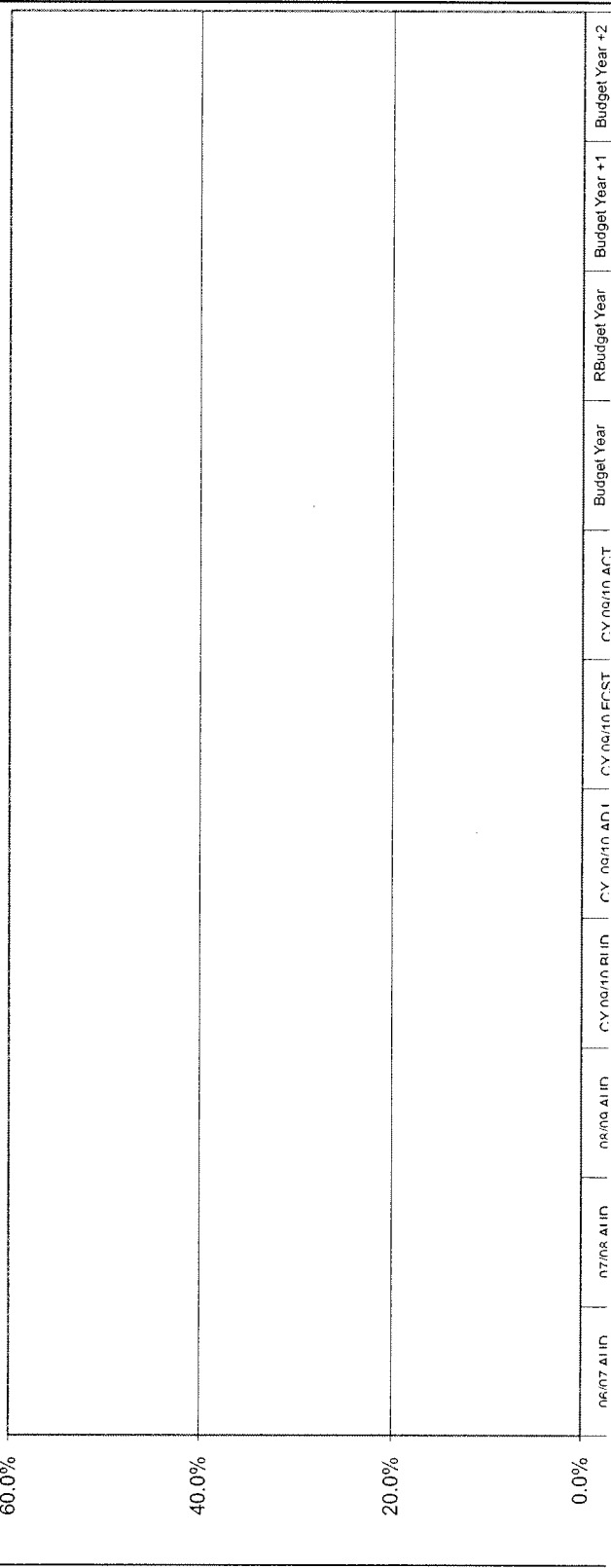
O/S Debtors to Revenue

Revenue collection - Chart A18

Annual Debtors Collection	100.0%
O/S Debtors to Revenue	80.0%



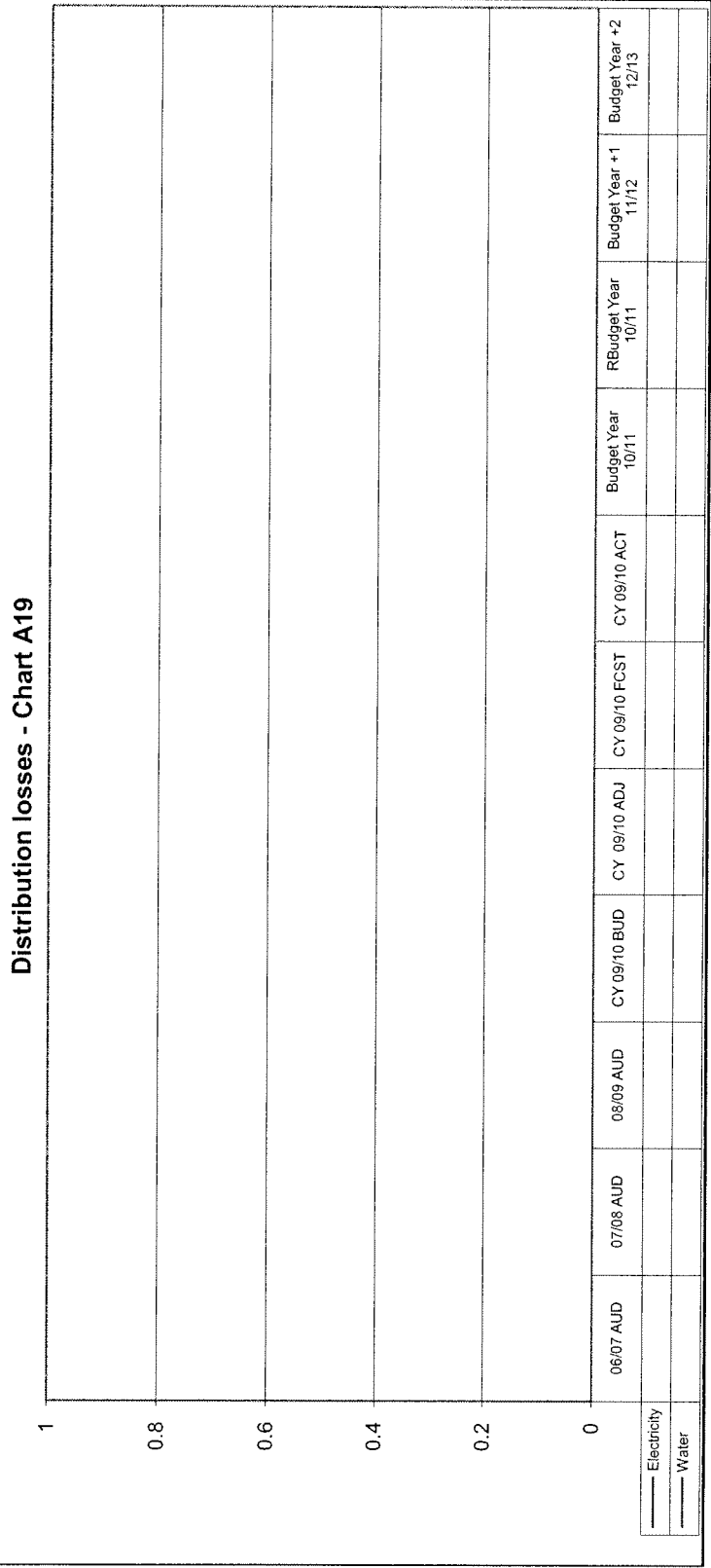
Debt (borrowing as a % of total revenue collection) - Chart A17



	06/07 AUD	07/08 AUD	08/09 AUD	09/10 BUD	09/10 ADJ	09/10 FCST	09/10 ACT	10/11	10/11	10/11	11/12	12/13
Water												
Electricity												
Borrowing												

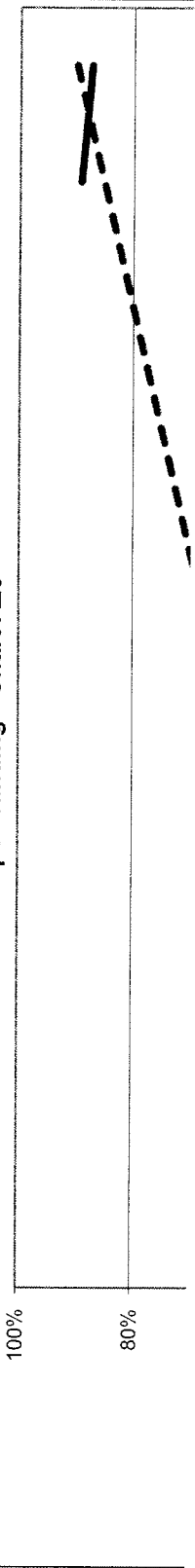
Distribution losses

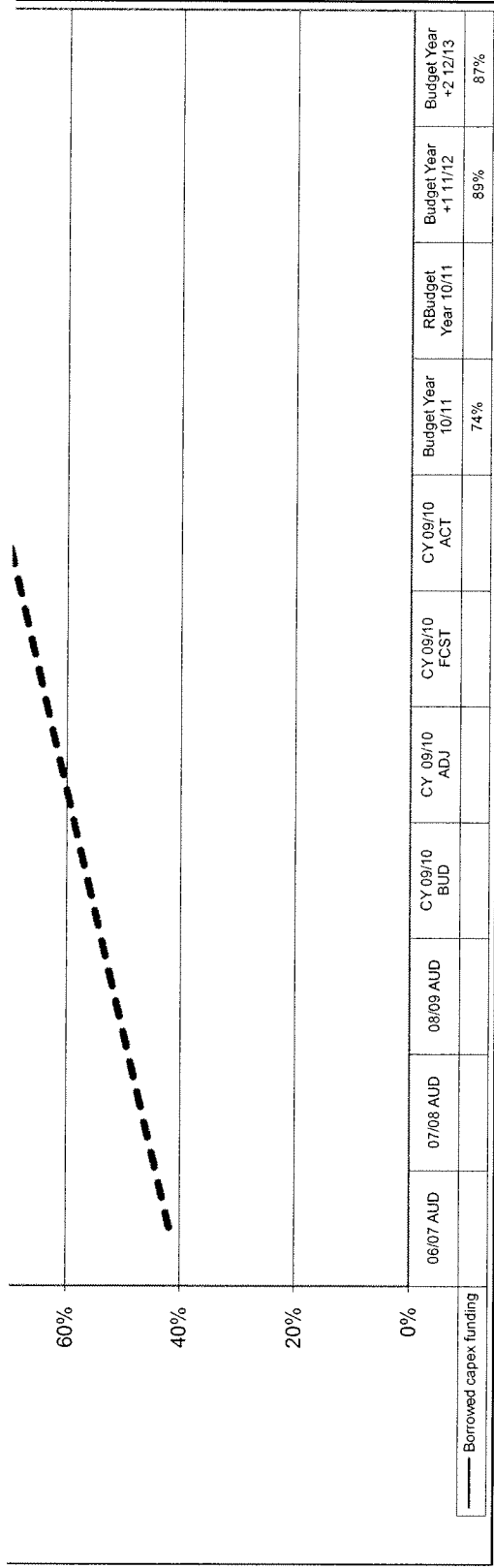
Electricity
Water



Borrowed capex funding

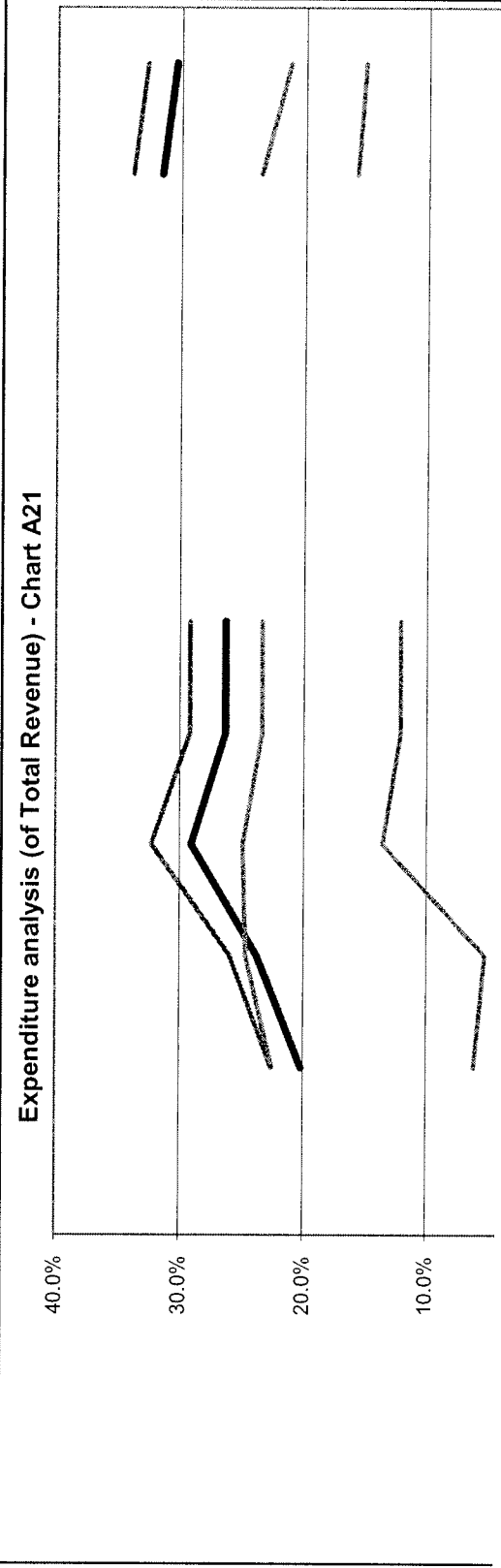
Borrowed capex funding - Chart A20





Expenditure analysis

Employee costs	20.2%	23.8%	29.1%	26.3%	26.3%	26.3%	29.0%	31.5%	30.4%
Remuneration	22.6%	26.0%	32.3%	29.2%	29.2%	29.2%	31.4%	33.9%	32.8%
Repairs & Maintenance	22.5%	24.7%	24.9%	23.4%	23.4%	23.4%	23.1%	23.6%	21.2%
Finance charges & Depreciation	6.1%	5.2%	13.6%	12.1%	12.1%	12.1%	13.0%	15.8%	15.1%



	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	RBudget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
0.0%											
Employee costs		20.2%	23.8%	29.1%	26.3%	26.3%		29.0%		31.5%	30.4%
Remuneration		22.6%	26.0%	32.3%	29.2%	29.2%		31.4%		33.9%	32.8%
Repairs & Maintenance		22.5%	24.7%	24.9%	23.4%	23.4%		23.1%		23.6%	21.2%
Finance charges & Depreciation		6.1%	5.2%	13.6%	12.1%	12.1%		13.0%		15.8%	15.1%

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